

# Annual Financial Report 2016/2017



# NEW FOREST DISTRICT COUNCIL

### ANNUAL FINANCIAL REPORT - YEAR ENDED 31ST MARCH 2017

#### CHAIRMAN OF THE COUNCIL

Councillor Mrs C Ward

LEADER OF THE COUNCIL Councillor B Rickman

#### CHIEF EXECUTIVE Mr R Jackson

**RESPONSIBLE FINANCIAL (S151) OFFICER** Mr A Bethune

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#### STATEMENT OF RESPONSIBILITIES

#### 1. The Authority's Responsibilities

The Authority is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Responsible Financial (s151) Officer;
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- approve the statement of accounts.

# I confirm that these accounts were approved by Members of the Audit Committee at the meeting held on 25 August 2017.

Cllr A O'Sullivan Chairman Audit Committee

25 August 2017

#### 2. The Responsible Financial (s151) Officer's Responsibilities

The Responsible Financial (s151) Officer is responsible for the preparation of the Authority's statement of accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code of Practice').

In preparing this statement of accounts, the Responsible Financial (s151) Officer has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent; and
- complied with the Code of Practice.

The Responsible Financial (s151) Officer has also:

- kept proper accounting records which were up to date; and
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

I certify that the statement of accounts presents a true and fair view of the financial position of New Forest District Council at 31 March 2017 and the income and expenditure for that year ended.

# NARRATIVE STATEMENT

# 1. The Council's Priorities and Achievements 2016/17

In February 2016 the Council agreed its Corporate Plan that aligned to the priorities of the then new administration. The Corporate Plan set out to be a real working document that addressed the needs of the special place which is the wider New Forest district. The priorities, and an overview of the performance achieved against these priorities during 2016/17 are as follows:



- Business Rates (Non-domestic rating income) grew to £67million in 2016/17, an increase of 6% from 2015/16.
- The level of employment of our resident population rose to 82,700; an increase of 4,300 on the previous year, which equates to a 3% increase in real terms.
- Local businesses continued to invest in the area, including Exxon Mobil's £28 million investment in new plant, contributing to the economic prosperity of the area.
- Hundreds of business people visited the second New Forest Business Expo, where 80 local companies showcased their products and services.
- The benefits to the local community from a thriving local business economy were also recognised this year as the theme for the Council's representation at the New Forest Show. At which the opportunity was also taken to showcase New Forest business to the Enterprise M3 Local Enterprise Partnership board.
- 21 New Forest businesses celebrated their success at the eleventh annual New Forest Brilliance in Business Awards. Seven businesses won awards.
- Over £90,000 is estimated to have been generated in the district by tv and film activity in the first year of our partnership with Creative England to encourage filming in the area. This also saw 50 more New Forest locations added to a database for filmmakers.



- Public consultation took place on the new Local Plan which is being developed to meet need and will likely include proposals for 10,000 new houses in the district over the next 20 years.
- With 144 households placed in bed and breakfast during the year, homelessness continued to be an issue.
- 299 households from the homesearch register were rehoused in 2016/17. However there are still over 3,000 applicants seeking council housing. We will continue to work hard to address this issue and are working on a revised housing strategy.
- The £5.8 million North Milton new homes project was completed and provided 21 new homes, as well as significant improvements to the whole estate.
- A grant award, based upon the number of second homes in the area, will allow the council to promote and assist the development of community housing schemes in the future.
- Action was taken to improve the management and standards of private sector leasing properties, which provide temporary accommodation to those in urgent housing need.



Service outcomes for the community

# NARRATIVE STATEMENT

- Over 10 million waste and recycling collections were made during the year with only 0.06% reported as missed.
- We made 1,263 planning decisions (1,312 2015/16) with 1,048 applications approved.
- Around 10,300 households were supported with housing benefit or council tax reduction, against 10,500 the previous year.
- 975 (1,075 2015/16) food hygiene inspections were carried out with ratings published allowing people to make informed choices about where they eat.
- Our community alarm service 'Appletree Careline' launched a new wristband service in response to customer suggestions. The service quickly gets help to an individual and around 600 people signed up to the new service.
- We continued to provide 24 hour monitoring of the 56 cameras across the district, responding to 1,075 incidents and assisting the Police in 48 arrests.
- 'RemindMe', a text message reminder service, aimed at improving glass recycling rates was launched. Within the first two weeks over 10,000 residents had registered for the service.
- As more public services move to digital delivery our 'digital champions' have helped over 150 people get online, including helping people find work, doing their business accounts online and claiming universal credit. We also provided training to many community groups on welfare reforms.
- We provided nearly 200 disabled facility grants at a cost of around £1 million to allow people to remain in their own homes.
- As part of our commitment to local services, construction started on two new public conveniences at New Milton and Lymington continuing the modernisation and renovation of such facilities.



- The undertaking of several service reviews, additional income generation, and a review of our asset maintenance and replacement programme resulted in significant overall savings during the year against the original 2016/17 revenue budget.
- Despite significant reductions in central government support funding, a balanced budget for 2017/18 was set in February 2017, including £2.6million of on-going savings and income generation.
- NFDC Council Tax was set at £163.36 per annum, equivalent to £3.14 per week (average band D property) for the 2017/18 financial year.
- We developed and approved a new regeneration, redevelopment and income generation strategy. Work continues into 2017/18 in order to deliver the strategy objectives.
- There has been a reduction of 70 employees in the past two years, an equivalent of 47 full-time posts and 5.6% of the workforce.



Protecting the local character of our place

# NARRATIVE STATEMENT

- The 'leave nothing but footprints' anti-litter drive was continued with the National Park Authority and the Forestry Commission, and the annual community litter-pick (this year 'The Great British Spring Clean') was supported by 245 volunteers over the course of a weekend.
- In response to an increase in reported fly tipping incidents (990 during the year) we launched the enviro-crime campaign to make our actions more visible to residents. We have also seen an increase in the number of abandoned vehicles with 60 being removed in 2016/17 against 26 the previous year.
- We removed over 10 tonnes of metal from World War II invasion defences at Hordle cliff beach.
- The grounds maintenance team continued to cut 500,000 square metres of grass every week during the grass cutting season whilst securing a new agreement with the county council to maintain urban grass verges. 27,000 trees were also inspected during the year.
- To protect the local character of our place, planning enforcement served nine enforcement notices in 2016/17 in response to identified harmful breaches of planning control and investigated 650 potential enforcement cases.



- £459,500 in grants is to be awarded to local community and voluntary groups as part of the 2017/18 budget.
- The Chairman's volunteer awards celebrated 12 individuals and organisations who give their time as volunteers.
- Freedom of the district was awarded to the 17 Port and Maritime Regiment RLC with a community event held in Lyndhurst.
- Planning permission for 27 new rural affordable homes was granted as part of our work with the Hampshire Alliance for Rural Affordable Housing.

We continue to work in partnership with other local authorities and public sector partners to deliver a wide range of services, and are committed to the delivery of good public services to secure a better future for the New Forest.

#### 2. The Statement of Accounts

The accounts for 2016/17 comprise the following statements:

#### • Comprehensive Income and Expenditure Statement

This statement shows the accounting cost in the year of providing General Fund and Housing Revenue Account services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation and housing rents. The Council raises taxation and rents to cover expenditure in accordance with regulations. The taxation and rents position is shown in the Movement in Reserves Statement.

# Expenditure and Funding Analysis (supporting note to the Comprehensive Income and Expenditure Statement)

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) by the Council in comparison with those resources consumed or earned in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Council's Portfolios. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

#### Movement in Reserves Statement

This statement shows the movement in the year on the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves. The surplus or deficit on the Provision of Services line shows the true economic cost of providing the Council's services, details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund balance and the Housing Revenue Account for council tax and dwellings rent setting purposes. The net increase/decrease before Transfers to Earmarked Reserves line shows the statutory General Fund and Housing Revenue Account balance before any discretionary transfers to or from earmarked reserves.

#### Balance Sheet

This statement shows the value, as at the Balance Sheet date, of the Council's recognised assets and liabilities. The net assets of the Council (assets less liabilities) are matched by reserves held by the Council. Reserves are reported in two categories. The first category is usable reserves i.e. those reserves that the Council may use to provide services, subject to any statutory limitations and the need to maintain prudent reserve levels. The second category is reserves that the Council cannot use to provide services as this category includes reserves that record unrealised gains and losses and reserves that hold timing differences shown in the Movement in Reserves Statement line "Adjustments between accounting basis and funding basis under regulations".

#### NARRATIVE STATEMENT

#### • Cash Flow Statement

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents on operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of the services provided by the Council. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital to the Council.

#### Housing Revenue Account (HRA) Income and Expenditure Statement

This statement shows the economic cost in the year of providing Council Housing services in accordance with generally accepted accounting practices rather than the amount to be funded from rents. The Council charges rents to cover net expenditure incurred in accordance with regulations, which is different from the accounting cost. The increase or decrease in the year, on the basis of which rents are raised, is shown in the HRA section of the Movement in Reserves Statement.

#### Collection Fund

This is an agent's statement that reflects the statutory obligation of the Council, as a billing Authority, to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection of council tax and non-domestic rates from taxpayers and the distribution of the income to local authorities and the Government. While there is only one Collection Fund, separate statements are shown for council tax and non-domestic rates due to the complexity of non-domestic rates transactions under the Retention Scheme that was introduced in 2013/14.

#### 3. Financial Performance during the Year

As at 31 March 2017 the Council had net assets of £263 million.

The majority of this net worth is in the Portfolio of Council Dwellings, valued at £368 million, offset with a debt liability of £144 million. Operational Land and Buildings total £66 million, and other long-term assets and investments total £32 million. Cash and short-term investments total £41 million. The council has a net pension liability of £87 million. This is explained in more detail in section 4 of this narrative statement.

Usable reserves total £52 million, an increase of £7.5 million from 2015/16, with £4 million of the total being earmarked to support the visible delivery of the General Fund (£3 million) and Housing Revenue Account (£1 million).

#### • General Fund

This section provides a summary of General Fund performance for the year in a simplified format that is consistent with the Council's published revenue budget and in a format used for operational budget monitoring throughout the year. All actual figures are included within the Comprehensive Income and Expenditure Statement.

The 2016/17 original net budget requirement for the General Fund was £19.813 million, a decrease of £1.854 million from 2015/16. This decrease was principally due to a reduction in Government Revenue Support Grant of £1.199 million. The Council's budget anticipated contributing £306,000 from Reserves (in comparison to £1.210 million in 2015/16) and provided for a 1.67% increase in Council Tax.

Net savings, efficiencies and improved income in Services in the year were £3.108 million, and additional tariff payments for business rates were £557,000. Other savings totalled £145,000. Overall the net savings enabled a transfer into the Capital Programme Reserve of £2.337 million.

	Original	Actual	Variation
	Budget		
	£000	£000	£000
Net Service Expenditure	19,265	16,157	(3,108)
Revenue Financing of Capital	1,149	1,017	(132)
Interest Earnings (Net)	(600)	(605)	(5)
Net Budget Requirement	19,814	16,569	(3,245)
Council Taxpayers	(11,027)	(11,027)	(0)
Collection Fund adjustment from previous years	(141)	(141)	0
Non-Domestic Rates Redistribution	(4,259)	(3,702)	557
Revenue Support Grant	(1,765)	(1,765)	(0)
Other Unringfenced Government Grants	(2,316)	(2,324)	(8)
(Surplus)/Deficit	306	(2,390)	(2,696)
Transfer to/(from) Earmarked Revenue Reserves	83	53	(30)
Transfer to/(from) Capital Programme Reserve	(389)	2,337	2,726
(Increase)/Decrease in General Fund Balance	0	0	(0)

# Housing Revenue Account

The Housing Revenue account surplus for 2016/17 was £4.175 million compared with an originally budgeted break-even position. This was mainly due to a reduction of £3.127 million in the revenue contribution to fund capital expenditure, due to rephasing of capital schemes and a higher level of the programme being funded by Capital Receipts and Developers' Contributions, in order to maximise resources. In addition, there was an under-spend of £534,000 in maintenance costs, £426,000 in supervision and management costs and other net budget savings were £88,000. The balance on the account as at 31 March 2017 was £1 million, after allowing for the transfer of £4.143 million to the earmarked Housing Acquisitions and Developments Reserve and £75,000 to the ICT Reserve. The budget for 2017/18 anticipates a break-even position for the year.

	Original	Actual	Variation
	Budget		
	£000	£000	£000
Income	(28,113)	(28,132)	(19)
Expenditure:			
Repairs and Maintenance	4,770	4,236	(534)
Supervision and Management	5,016	4,590	(426)
Capital Financing Costs	4,488	4,484	(4)
Other Expenditure	172	107	(65)
	(13,667)	(14,715)	(1,048)
Revenue Financing of Capital	13,667	10,540	(3,127)
(Surplus)/Deficit	0	(4,175)	(4,175)
Transfer to/(from) Earmarked Revenue Reserves	0	4,218	4,218
(Increase)/Decrease in Housing Revenue	0	43	43
Account Balance			

# 4. Pension Liability

The Council's Balance Sheet shows a net pension liability of £86.656 million. Whilst this has a substantial impact on the net worth of the Council, as recorded in the Balance Sheet, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy, as the deficit on the scheme will be made good by increased contributions over the working lives of employees. The net liability has increased by £10.075 million from 31 March 2016. This is mainly due to the updating of assumptions used by the actuary to value the Pension Fund assets and liabilities, as a result the employer contributions are set to increase by 1% per annum between 2017/18 and 2020/21.

#### 5. Long Term Asset Impairments/Revaluations

In 2016/17 net increases in asset values credited to the Income and Expenditure Statement were £41.283 million, but these were offset by capital expenditure not enhancing value of £12.335 million, to arrive at a net impairment credit of £28.948 million. This compares with a net impairment debit of £1.918 million in 2015/16. These items are reflected in the Net Cost of Services. In addition, a net £12.657 million was credited to the Revaluation Reserve (£59,000 in 2015/16), predominantly in relation to a change in the Social Housing Existing Use Valuation percentage to 33%, from the previously used 32%.

	2015/16	2016/17
	£000	£000
Income and Expenditure Statement /		
Capital Adjustment Account		
Revaluation Increases	(10,000)	(41,326)
Revaluation Decreases	447	43
Net Revaluation (Increases)/Decreases	(9,553)	(41,283)
Capital Expenditure not enhancing asset value	11,471	12,335
Total Income and Expenditure Statement Impairments	1,918	(28,948)
Revaluation Reserve		
Revaluation Increases	(369)	(12,709)
Revaluation Decreases	310	52
Total Revaluation Reserve	(59)	(12,657)
Total Impairments/Revaluations	1,859	(41,605)

# 6. Capital Expenditure

The level of approved capital expenditure is reviewed regularly throughout the year, to ensure that it is achievable within the estimated resources available. The original budget was £20.669 million, which was supplemented by rephasings of £2.161 million from 2015/16. A review of the programme during the year reduced the approved budget by £2.987 million to £19.843 million. Actual expenditure of £18.154 million was £1.689 million less than the last approved budget, due to rephasings of £2.241 million of expenditure to 2017/18 and additional expenditure of £552,000 on other projects.

	Original	Expenditure	Variance
	Budget	£000	0000
Harrada a	£000	£000	£000
Housing	0.400	(	(1.07.1)
Major Repairs	6,120	4,266	(1,854)
Improvement Grants	742	698	(44)
Land	0	623	623
Enabling Activities	100	0	(100)
Environmental Enhancements	1,913	2,308	395
Acquisitions	4,000	4,136	136
New Build	4,503	2,552	(1,951)
	17,378	14,583	(2,795)
Finance and Efficiency			
Offices	0	24	24
Vehicles, Plant and Equipment	758	1,115	357
	758	1,139	381
Environment			
Coast Protection	205	282	77
Foreshores and Beach Huts	954	1,568	614
Cemeteries	0	39	39
	1,159	1,889	730
Health and Leisure	,	,	
Eling Tide Mill	515	32	(483)
g	515	32	(483)
Developers' Contributions	010		(100)
Transportation	300	37	(263)
Open Space	559	474	(85)
	859	511	(348)
	003	511	(040)
	20,669	18,154	(2,515)

The actual expenditure of £18.154 million was financed by:

	£000	%
Revenue Contributions to Capital	5,178	28.52
Loan - General	1,116	6.15
Capital Receipts	4,414	24.32
Grant	1,385	7.63
Developers' Contributions	699	3.85
Other (HRA Repairs and Maintenance)	5,362	29.53
	18,154	100.00

# 7. Funding of Future Capital Expenditure

The level of capital expenditure is reviewed and approved annually in accordance with the estimated resources available.

As at 31 March 2017 the Council had reserves/receipts in advance of £46.461 million for capital expenditure purposes (Earmarked Reserves £33.119 million, Developers' Contributions and Community Infrastructure Levy £5.440 million, Capital Receipts Reserve £7.561 million and Capital Grants £341,000). These reserves may be supplemented by loans raised under Prudential Borrowing, grants, new capital receipts and contributions from the revenue accounts.

The approved original capital expenditure budget for 2017/18 is £21.266 million, including £15.290 million of schemes to be funded from Housing Revenue Account resources. The estimated total resources for 2017/18 will be sufficient to finance the Council's planned expenditure.

During 2016/17, the Council approved a strategy to invest in commercial property. The strategy set out an initial intention to invest within the District, for the purpose of economic redevelopment and regeneration, or for the purposes of income generation or a mixture of both. The timing of prospective purchases is not known, and so the original budgets do not currently allow for any of this expenditure. The financing of the future capital expenditure in relation to the roll-out of this strategy will be an appropriate mix of use of capital reserves, internal and prudential borrowing.

#### 8. Current Economic Climate / Future Service Delivery

The Council's general fund balance reserve is £3 million and is available to support future funding level and the delivery of visible services. It is supported by an efficiency plan and the continual development of the Council's Medium Term Financial Plan. Other General Fund earmarked reserves total £3.381 million and the Housing Revenue Account balance is £1 million, after transferring £4.143 million into the earmarked Housing Acquisitions and Development reserve in 2016/17. In addition, the Housing Revenue Account ICT reserve is £302,000 as at 31 March 2017.

Several service reviews have taken place in 2016/17 led by Service Managers across the Council, supported by the Executive Management Team. Each review has been conducted with the view to realising on-going savings and then fed into the budget setting process. A significant level of upfront savings materialised in 2016/17, partially offset by the costs of transition (namely employee termination payments).

Despite a reduction in government funding of some £1.7 million in 2017/18 in comparison to 2016/17, the Council was able to set a balanced budget for 2017/18. The Council's pro-active approach in identifying and realising efficiency savings across all services resulted in significant levels of on-going savings and improved income generation being identified playing a key part in the delivery of the balanced budget. The annual Council Tax was increased by £5 per band D property, resulting in annual Council Tax for 2017/18 for an average Band D property of £163.36 for the services provided by the District Council.

The Council continually revises its Medium Term forecast according to latest information received around likely funding levels and expenditure increases. Key officers are keeping up to date with the progression of the 100% business rate retention. The Council's current strong financial position and on-going efficiencies programme (including the development of new income generation), underpinned by the healthy General Fund reserve will enable the Council to respond to changes accordingly.

#### COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

	2015/16					2016/17		
Gross	Gross	Net			Gross	Gross Gross		
Expend £000	Income £000	Expend £000		Note	Expend £000	Income £000	Expend £000	
11,942	(2,563)	9,379	Environment		13,745	(2,673)	11,072	
48,902	(44,737)		Finance and Efficiency		46,814	(43,691)	3,123	
1,345	(571)		General Purposes and Licensing Committee		1,230	(622)	608	
10,075	(7,114)		Health and Leisure		9,256	(6,784)	2,472	
5,076	(2,793)		Housing and Communities		5,124	(3,974)	1,150	
1,088	(371)	717	Leader's		847	(250)	597	
4,528	(4,513)	15	Planning and Transportation		4,334	(4,166)	168	
1,795	(651)	1,144			1,755	(771)	984	
84,751	(63,313)		General Fund		83,105	(62,931)	20,174	
16,105	(28,280)	(12,175)	Housing Revenue Account		(16,279)	(28,028)	(44,307)	
100,856	(91,593)	9,263	Cost of Services	5	66,826	(90,959)	(24,133)	
4,840 584	(1,374)	4,050	Other Operating Expenditure Town and Parish Council Precepts Payments to the Government Housing Capital Receipts Pool (Gains)/Losses on the disposal of Non-Current Assets Total Other Operating Expenditure		5,135 579	(1,783)	3,931	
46 4,466 2,520	(695) (170)		<ul> <li>Financing and Investment Income and Expenditure</li> <li>Interest Payable and Similar Charges: <ul> <li>General Fund</li> <li>HRA</li> </ul> </li> <li>Other Investment Income</li> <li>Net interest on the net defined benefit liability/(asset)</li> <li>Income, expenditure and changes in the fair value of Investment Properties</li> </ul>	42 12	40 4,467 2,530	(735) (300)		
		6,167	Total Financing and Investment Income and Expenditure				6,002	
	(15,808) (4,139) (5,051) (2,082)	(27,080)	Taxation and Non-Specific Grant Income Council Tax Income (incl. Parish precepts) Non-Domestic Rates Income and Expenditure Unringfenced Government Grants Capital Grants and Contributions Total Taxation and Non-Specific Grant Income	44 44 44		(16,378) (4,624) (4,089) (1,795)	(26,886)	
113,312	(120,912)	(7,600)	(Surplus)/Deficit on the Provision of Services		79,577	(120,663)	(41,086)	
	(59)		(Surplus)/Deficit arising from the revaluation of Property, Plant and Equipment Assets			(12,657)		
	(100)		(Surplus)/Deficit on Revaluation of Available for Sale Financial Assets			(113)		
	(7,280)	(7,439)	Re-measurement of the defined benefit liability/(asset) Other Comprehensive Income and Expenditure	42	7,370		(5,400)	
		(15,039)	Total Comprehensive Income and Expenditure	5			(46,486)	

Total Comprehensive Income and Expenditure has moved by £31.447 million between 2015/16 and 2016/17. The reasons for this are detailed in Note 6.

Mr A Bethune ACCA – Responsible Financial (s151) Officer

25 August 2017

# EXPENDITURE AND FUNDING ANALYSIS (supporting note to Comprehensive Income and Expenditure Statement)

	Net Expenditure chargeable to General Fund and HRA Balances	Adjustments between Funding and Accounting Basis	Net Expend in the Comprehensive Income and Expenditure Statement
2016/17:	£000	£000	£000
Environment	8,892	2,180	11,072
Finance and Efficiency	4,234	(1,111)	3,123
General Purposes and Licensing Committee	536	72	608
Health and Leisure	2,120	352	2,472
Housing and Communities	905	245	1,150
Leader's	550	47	597
Planning and Transportation	(12)	180	168
Planning Development Control Committee	831	153	984
General Fund	18,056	2,118	20,174
Housing Revenue Account	(13,725)	(30,582)	(44,307)
Cost of Services	4,331	(28,464)	(24,133)
Total Other Operating Expenditure	5,135	(1,204)	3,931
Total Financing and Investment Income and Expenditure	3,772	2,230	6,002
Total Taxation and Non-Specific Grant Income	(25,091)	(1,795)	(26,886)
(Surplus)/Deficit on the Provision of Services	(11,853)	(29,233)	(41,086)
Other Comprehensive Income and Expenditure	5,288	(10,688)	(5,400)
Total Comprehensive Income and Expenditure	(6,565)	(39,921)	(46,486)
Opening General Fund and HRA Balances	(4,043)		
Less Deficit/(Surplus) on General Fund and HRA in Year	(6,565)		
Transfer to/ (from) Earmarked Reserves	6,608		
Closing General Fund and HRA Balances	(4,000)		
2015/16:			
Environment	8,220	1,159	9,379
Finance and Efficiency	5,333	(1,168)	4,165
General Purposes and Licensing Committee	675	99	774
Health and Leisure	2,566	395	2,961
Housing and Communities	1,874	409	2,283
Leader's	540	177	717
Planning and Transportation	(289)	304	15
Planning Development Control Committee	946	198	1,144
General Fund	19,865	1,573	21,438
Housing Revenue Account	(13,538)	1,363	(12,175)
Net Cost of Services	6,327	2,936	9,263
Total Other Operating Expenditure	4,840	(790)	4,050
Total Financing and Investment Income and Expenditure	3,817	2,350	6,167
Total Taxation and Non-Specific Grant Income	(24,998)	(2,082)	(27,080)
(Surplus)/Deficit on the Provision of Services	(10,014)	2,414	(7,600)
Other Comprehensive Income and Expenditure	3,630	(11,069)	(7,439)
Total Comprehensive Income and Expenditure	(6,384)	(8,655)	(15,039)
Opening General Fund and HRA Balances	(3,050)		
Less Deficit/(Surplus) on General Fund and HRA in Year	(6,384)		
Transfer to/ (from) Earmarked Reserves	5,391		
Closing General Fund and HRA Balances	(4,043)		

See Note 5 for further analysis

# **MOVEMENT IN RESERVES STATEMENT**

	Beneral Fund Balance	Barmarked General Fund / 00 HRA Reserves	B Housing Revenue Account	Capital Programme Reserve	Capital Receipts Reserve	Community Infrastructure Levy Unapplied	⊕ Developers' Contributions 00 Unapplied	Total Usable Reserves	B Dnusable Reserves	B Total Authority Reserves
Balance at 31 March 2015	(2,036)	(14,936)	(1,014)	(9,867)	(6,032)	0	(2,845)	(36,730)	(165,138)	(201,868)
Movement in reserves during 2015/16 (Surplus)/deficit on the provision of services	2,341	0	(9,941)	0	0	0	0	(7,600)	0	(7,600)
Other comprehensive income and expenditure	0	0	0	0	0		0	0	(7,439)	(7,439)
Total Comprehensive Income and Expenditure	2,341	0	(9,941)	0	0	0	0	(7,600)	(7,439)	(15,039)
Adjustments between accounting basis and funding basis under regulations (note 8)	(4,485)	0	5,701	0	(1,340)	(267)	(203)	(594)	594	0
Net (Increase)/Decrease Before Transfers to Earmarked Reserves	(2,144)	0	(4,240)	0	(1,340)	(267)	(203)	(8,194)	(6,845)	(15,039)
Transfers to/(from) earmarked reserves (note 9/10)	1,180	(5,519)	4,211	128	0	0	0	0	0	0
(Increase) / Decrease in Year	(964)	(5,519)	(29)	128	(1,340)	(267)	(203)	(8,194)	(6,845)	(15,039)
Balance at 31 March 2016	(3,000)	(20,455)	(1,043)	(9,739)	(7,372)	(267)	(3,048)	(44,924)	(171,983)	(216,907)
Movement in reserves during 2016/17 (Surplus)/deficit on the provision of services	297	0	(41,383)	0	0	0	0	(41,086)	0	(41,086)
Other comprehensive income and expenditure	0	0	0	0	0	0	0	0	(5,400)	(5,400)
Total Comprehensive Income and Expenditure	297	0	(41,383)	0	0	0	0	(41,086)	(5,400)	(46,486)
Adjustments between accounting basis and funding basis under regulations (note 8)	(2,687)	0	37,208	0	(189)	(507)	(216)	33,609	(33,609)	0
Net (Increase)/Decrease Before Transfers to Earmarked Reserves	(2,390)	0	(4,175)	0	(189)	(507)	(216)	(7,477)	(39,009)	(46,486)
Transfers to/(from) earmarked reserves (note 9/10)	2,390	(4,271)	4,218	(2,337)	0	0	0	0	0	0
(Increase) / Decrease in Year	0	(4,271)	43	(2,337)	(189)	(507)	(216)	(7,477)	(39,009)	(46,486)
Balance at 31 March 2017	(3,000)	(24,726)	(1,000)	(12,076)	(7,561)	(774)	(3,264)	(52,401)	(210,992)	(263,393)

# **BALANCE SHEET AS AT 31 MARCH**

2015	/16			2016	/17
£000	£000		Notes	£000	£000
		Long-Term Assets			
		Property, Plant and Equipment:			
322,214		Council Dwellings	11	367,521	
62,530		Other Land and Buildings	11	65,932	
3,951		Vehicles, Plant and Equipment	11	3,926	
5,019	393,714	Infrastructure	11	4,394	441,773
	2,367	Investment Property	12		2,533
	19,677	Long-Term Investments	13		20,074
	1,956	Long-Term Debtors	14		1,787
	417,714	Total Long-Term Assets			466,167
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-			100,107
		Current Assets			
242		Assets Held For Sale - Property	54	0	
22,381		Short-Term Investments	15	29,459	
395		Inventories	16	371	
8,679		Short-Term Debtors	17	9,795	
(2,249)		Bad Debt Provision	17	(2,238)	
12,441		Cash and Cash Equivalents	18	11,850	
_	41,889	Total Current Assets		_	49,237
	459,603	Total Assets			515,404
	,	Current Liabilities			
(051)			10	(4.254)	
(251)		Short-Term Borrowing	19 20	(4,351)	
(14,616)		Short-Term Creditors	20	(16,540)	
(2)	(4.4.000)	Developers' Contributions - Receipts in Advance	21	(50)	(00.044)
	(14,869)	Total Current Liabilities			(20,941)
		Long-Term Liabilities			
(144,109)		Long-Term Borrowing	22	(139,808)	
(5,427)		Provisions	23	(2,913)	
(204)		Capital Grants - Receipts in Advance	24	(341)	
(1,506)		Developers' Contributions - Receipts in Advance	25	(1,352)	
(76,581)		Net Pensions Liability	42	(86,656)	
	(227,827)	Total Long-Term Liabilities			(231,070)
	216,907	Net Assets			263,393
2 000		Usable Reserves		2 000	
3,000		General Fund Balance	40	3,000	
20,455		Earmarked Reserves	10	24,726	
1,043		Housing Revenue Account Balance	~	1,000	
9,739 7,272		Capital Programme Reserve	9	12,076	
7,372		Capital Receipts Reserve	26 27	7,561	
267	44.004	Community Infrastructure Levy Unapplied	27	774	E2 404
3,048	44,924	Developers' Contributions Unapplied	27	3,264	52,401
		Unusable Reserves			
21,125		Revaluation Reserve	28	33,537	
227,441		Capital Adjustment Account	29	262,914	
140		Available For Sale Financial Instruments Reserve	30	253	
511		Deferred Capital Receipts Reserve	31	567	
(76,581)		Pensions Reserve	32	(86,656)	
(402)		Collection Fund Adjustment Account	33	594	
(251)	171,983	Accumulating Absences Adjustment Account	34	(217)	210,992
	216,907	Total Reserves			263,393

Mr A Bethune ACCA – Responsible Financial (s151) Officer

25 August 2017

# **CASH FLOW STATEMENT**

2015/16			2016/17
£000		Notes	£000
(7,600)	Net (surplus) or deficit on the provision of services		(41,086)
(9,324)	Adjustments to net surplus or deficit on the provision of services for non-cash movements	35	21,026
3,663	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	35	5,083
(13,261)	Net cash flows from Operating Activities		(14,977)
18,773	Investing Activities	36	16,997
1,523	Financing Activities	37	(1,429)
7,035	Net (increase) or decrease in cash and cash equivalents		591
(19,476)	Cash and cash equivalents at the beginning of the reporting period		(12,441)
(12,441)	Cash and cash equivalents at the end of the reporting period	18	(11,850)

# 1. ACCOUNTING POLICIES

#### i) General Principles

The Statement of Accounts summarises the Council's transactions for the 2016/17 financial year and its position at the year end of 31 March 2017. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015. These Regulations require the accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 and the Service Reporting Code of Practice 2016/17 supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

#### ii) Accruals of Income and Expenditure (Debtors and Creditors)

The accounts of the Council are prepared on an accruals basis. This means that the sums due to or from the Council during the year are included in the accounts, whether or not the cash has actually been received or paid in the year in question. In particular:

- Income from fees, charges and rents is recognised when the Council provides the relevant goods or services.
- Supplies and services expenditure is recorded as expenditure when the supplies or services are consumed. Where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where income or expenditure has been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

Accruals have been made for all known material revenue and capital debtors and creditors for goods and services supplied by and to the Council during the year.

Exceptions to this policy are housing benefit payments, housing rents, utility costs and similar quarterly payments that are not apportioned when the period of charge does not coincide exactly with the end of the financial year. This policy is consistently applied each year and therefore does not have a material effect on the year's accounts.

# iii) Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature or can be called within 24 hours and that are readily convertible to known amounts of cash with insignificant risk of change in value.

The Council will treat the following as cash and cash equivalents:

- Instant Access Call Accounts
- Instant Access Money Market Funds
- Deposits with one day to maturity

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

# iv) Changes in Accounting Policies, Material Errors and Changes in Accounting Estimates

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error.

**Changes in accounting policies** are only made when required by proper accounting practices or where the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

**Material errors** discovered in prior period figures are also corrected retrospectively by amending opening balances and comparative amounts for the prior period.

**Changes in accounting estimates** are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

#### v) Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- Depreciation attributable to the assets used by the relevant service
- Revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- Amortisation of intangible fixed assets attributable to the service

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisations. Charges are therefore mitigated by way of an adjusting transaction with the Capital Adjustment Account via the Movement in Reserves Statement. The Council is however required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement. This is calculated on a prudent basis determined by the Council in accordance with statutory guidance.

#### vi) Contingent Assets

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

#### vii) Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

#### viii) Employee Benefits

#### **Benefits Payable During Employment**

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements (or any form of leave e.g. flexi time) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that benefits are charged to revenue in the financial year in which the absence occurs.

### **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. They are charged to services on an accruals basis in the Comprehensive Income and Expenditure Statement when the Council is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid or payable to the pension fund and pensioners.

#### **Post Employment Benefits**

Most employees of the Council are members of the Local Government Pensions Scheme, administered by Hampshire County Council.

Detailed regulations govern rates of contribution and scales of benefits, the latter normally being in the form of a lump sum and annual pension.

The Local Government Scheme is accounted for as a defined benefits scheme:

- \* The liabilities of the Hampshire pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc, and projections of projected earnings for current employees.
- \* Liabilities are discounted to their value at current prices, using a calculated discount rate based on a series of calculations for high quality corporate bonds over a range of periods.

- \* The assets of Hampshire pension fund attributable to the Council are included in the Balance Sheet at their fair value:
  - quoted securities current bid price
  - unquoted securities professional estimate
  - unitised securities current bid price
  - property market value.
- \* The change in the net pensions liability is analysed into the following components:

#### \* Service cost comprising

- Current service cost the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.
- Past service cost the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the Cost of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.
- Net interest on the net defined benefit liability (asset) the change during the period in the net defined benefit liability (asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement. It is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability (asset) at the beginning of the period, taking into account any changes in the net defined benefit liability (asset) during the period as a result of contribution and benefit payments.

#### **Re-measurements comprising**

- Return on plan assets excluding amounts included in net interest on the net defined benefit liability (asset), charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
- Actuarial Gains and Losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
- Contributions paid to the Hampshire pension fund cash paid as employer's contributions to the pension fund in settlement of liabilities not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid or payable to the pension fund and pensioners. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

<u>Discretionary Benefits</u> – The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

### ix) Events after the Balance Sheet Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

#### x) Exceptional Items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Council's financial performance.

#### xi) Financial Instruments

A financial instrument is a contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. Non-exchange transactions, such as those relating to taxes and government grants, do not give rise to financial instruments.

<u>Financial liabilities</u> are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, for interest payable, are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument.

For most of the borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest) and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Gains and losses on the repurchase or early settlement of borrowing are credited and debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the year of repurchase/settlement.

<u>Financial Assets</u> are divided into two categories: Loans and Receivables and Available for Sale assets.

#### Loans and Receivables

Loans and receivables (e.g. cash investments) are financial assets that have fixed or determinable payments and are not quoted in an active market. They are initially measured at their fair value and carried at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective interest rate for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credit to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

#### Available-for-sale assets

Available for sale assets are financial assets that are held for an indefinite period of time, are quoted in an active market and are tradable, so ensuring liquidity.

#### xii) Foreign Currency Translation

Where the Council has entered into a transaction denominated in a foreign currency, the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective. Where amounts in foreign currency are outstanding at the year-end they are reconverted at the exchange rate at 31 March. Resulting gains or losses are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

# xiii) Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Account until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as Creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ring-fenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied Reserve are transferred to the Capital Adjustment Adjustment Account once they have been applied to fund capital expenditure.

#### xiv) Heritage Assets

The Council has concluded that obtaining valuations for currently held Heritage Assets would involve a disproportionate cost in comparison to the benefits to the users of Council's financial statements and therefore has not recognised the assets on the Balance Sheet. Should the Council obtain any additional Heritage Assets in the future each asset would be considered for inclusion at the time.

#### xv) Intangible Assets

The Council accounts for expenditure on Intangible Assets, such as software licences and website development, as revenue expenditure and therefore there is no asset recognition on the Balance Sheet.

#### xvi) Inventories

Stocks are recorded in the Balance Sheet and charged to services at actual cost and stores items at average cost. This is not materially different from the recommended practice of carrying them at the lower of cost or net realisable value. Care is taken to write out any obsolescent stocks.

#### xvii) Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are re-valued annually according to market conditions at the year end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and the Capital Receipts Reserve.

#### xviii) Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

#### The Council as Lessee

#### Finance Leases

Where the Council leases a material asset under a finance lease it would be recognised in the accounts as if it were the Council's asset and then treated in the same way as any other Property, Plant and Equipment asset, other than depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period). The Council currently has no such Finance Leases.

#### **Operating Leases**

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment.

#### The Council as Lessor

#### Finance Leases

Where the Council grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. The rentals receivable are treated partly as capital receipts (for the principal element) and partly as revenue interest income. If not paid in full the balance due is held as a Long-Term Debtor in the Balance Sheet and is written down when payments are received.

#### **Operating Leases**

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the relevant service area in the Comprehensive Income and Expenditure Statement.

#### xix) Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2016/17 (SeRCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received, with the exception of:

- Corporate and Democratic Core costs relating to the Council's status as a multifunctional, democratic organisation.
- Non Distributed Costs the cost of discretionary benefits awarded to employees retiring early and impairment losses chargeable on Assets Held for Sale.

These two cost categories are defined in SeRCOP and accounted for as separate headings in the Comprehensive Income and Expenditure Statement, as part of Net Expenditure on Continuing Services.

#### xx) Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

#### Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council over a number of years and the cost of the item can be measured reliably. This determination will be made by the Responsible Financial Officer based upon a reasonable and prudent judgement. Leisure and ICT equipment will generally not be capitalised. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

A de minimis level is set for operational assets below which expenditure is not capitalised.

Category of Property, Plant and Equipment Assets	<u>De minimis level</u>
Council dwellings	£25,000
Other land and buildings	£10,000
Vehicles, plant and equipment	£10,000
Infrastructure assets	£10,000

#### Measurement

Assets are initially measured at cost, comprising:

- the purchase price.
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Council does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Council.

Assets are then carried in the Balance Sheet using the following measurement bases:

- Infrastructure, Vehicles, Plant and Equipment, Community Assets and Assets Under Construction depreciated historical cost.
- Dwellings fair value, determined using the basis of existing use value for social housing (EUV-SH).
- All other assets fair value, determined as the amount that would be paid for the asset in its existing use (existing use value EUV).

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

Assets included in the Balance Sheet at fair value are re-valued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains or exceptionally to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for by:

- Where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- Where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

#### Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

#### Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets where the useful life is in excess of 50 years or where assets are without a determinable finite useful life (i.e. freehold land and certain Community Assets) and assets that are not yet available for use (i.e. assets under construction).

Depreciation is calculated on the following bases:

- \* dwellings and other buildings straight-line allocation over the useful life of the property as estimated by the valuer.
- \* vehicles, plant and equipment a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer.
- \* infrastructure coast protection straight-line allocation over 20 years. land drainage and public lighting - straight-line allocation over 40 years.

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Depreciation is applied in the year in which the asset is acquired and is charged using the straight-line method.

In respect of housing stock, the depreciation charge that has been made is equal to the Major Repairs Allowance. The Major Repairs Allowance represents a sum that is allowed annually to maintain the Council's housing stock. In 2016/17 the depreciation charge for the Council's housing stock was £5.357 million (£5.339 million in 2015/16). Had a depreciation charge been made based on 2.5% of the valuation of the stock at 1 April 2016, less the value of land which is not depreciated, it would have been approximately £6.270 million (£6.179 million at 1 April 2015).

# The Remaining Useful Life of the Council's Non-Current Assets

The Council's Property, Plant and Equipment are depreciated over the remaining useful life of the asset as determined by the Council's valuers. Any land owned by the Council is not deemed to have a finite life and is not depreciated.

Investment assets are not depreciated and have a remaining life of 50 years or more.

The following table indicates the estimated remaining useful life of each type of non-current asset owned by the Council. Each category of asset consists of different assets with varying remaining lives. Therefore the table shows the range.

Type of Asset	Remaining Useful Asset Life at 31 March 2017	
Council Dwellings	Up to 99 years	
Council Garages	60 years	
Depots	50 years	
Public Conveniences	Between 1 and 50+ years	
Offices	Between 40 and 60 years	
Cemeteries	An average of 44 years	
Health and Leisure Centres	60 years	
Equipment	Between 0 and 30 years	
Coastal Protection Works	Up to 15 years	
Land Drainage Works	Up to 28 years	
Public Lighting Works	Up to 26 years	
Residential Dwellings	An average of 46 years	
Investment Properties	Between 50 and 60 years	

#### xxi) Disposals and Non-Current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is re-valued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal are categorised as capital receipts. For Council Dwellings sold under the Right to Buy Scheme a proportion of the receipts, net of statutory deductions and allowances) are payable to the Government. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

#### xxii) Private Finance Initiative (PFI) and Similar Contracts

The Council has not entered into any PFI schemes or similar contracts.

#### xxiii) Provisions

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Council becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the authority settles the obligation.

#### xxiv) Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Authority – these reserves are explained in the relevant notes.

#### xxv) Revenue Expenditure Funded From Capital Under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

#### xxvi) Value Added Tax (VAT)

All VAT collected is payable to HM Revenue and Customs and most VAT paid is recoverable. Income and expenditure in the Statement of Accounts excludes any amounts related to VAT other than any irrecoverable VAT which is charged to the service to which the supply related.

# 2. NEW ACCOUNTING STANDARDS YET TO BE ADOPTED

The Code requires that the disclosure of information relating to the expected impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. This applies to the adoption of the new or amended standards in the 2017/18 Code. There are no new standards in the 2017/18 Code which are likely to have a material impact on the accounts.

#### 3. JUDGEMENTS MADE IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies set out in this document the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events.

The critical judgements that have the most significant effect on the amounts in the financial statements are:

**Asset reclassifications** – the Council has made judgements on whether assets are classified as Investment Property or Property, Plant and Equipment. If the asset is used in the delivery of services or is occupied by third parties who are subsidised by the Council they are deemed to be Property, Plant and Equipment assets. If the asset is being held solely for capital appreciation or rental income, there is no subsidy and/or full market rent is being charged this would indicate that the asset is an Investment Property. The classification determines the valuation method to be used.

**Lease classifications** – the Council has made judgements on whether its lease arrangements are operating leases or finance leases. These judgements are based on a series of tests designed to assess whether the risks and rewards of ownership have been transferred from the lessor to the lessee. The results of the tests are taken "in the round" and a decision has been made. The accounting treatment for operating and finance leases is significantly different (see accounting policy on Leases) and could have a significant effect on the accounts.

**Contractual arrangements** – the Council has made judgements on whether its contractual arrangements contain embedded leases (i.e. arrangements that are not legally leases but take the form of payments in return for the use of specific assets).

**Future funding for local government** – there is a high degree of uncertainty about future levels of funding for local government. However, the Council has determined that this uncertainty is not yet sufficient to provide an indication that the assets of the Council might be impaired as a result of a need to close facilities and reduce levels of service provision.

**Providing for potential liabilities** – the Council has made judgements about the likelihood of pending liabilities and whether a provision should be made or whether there is a contingent liability. The judgements are based on the degree of certainty around the results of pending legal actions.

**Doubtful debts allowances** – the Council has made judgements about the level of doubtful debts allowances that it needs to provide for. These judgements are based on historical experience of debtor defaults adjusted for the current economic climate.

#### 4. UNCERTAINTIES RELATING TO ASSUMPTIONS AND ESTIMATES USED

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

The key judgements and estimation uncertainty that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Item	Uncertainties	Effect if Actual Results Differ from Assumptions/Estimates
Doubtful Debt Allowances	The Council has made allowances for doubtful debts of £2.238 million in 2016/17 (£2.249 million in 2015/16) based on what it believes to be a prudent but realistic level. The allowances are based on: Council Tax and Non-domestic rate payers – ranges from 5% of debts at bill stage to 50% of debts at Liability Order stage. Sundry Debtors including Overpaid Housing Benefits -100% of debts over 1 year. Housing Rents - Former tenants 95%, current tenants various percentages ranging from 0% on debts up to £100 and 95% on debts over £1,000.	If debt collection rates were to deteriorate or improve, a 5% change in the allowances would require an adjustment of £112,000 (£112,000 in 2015/16).

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions/Estimates
Pensions Liability	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide the Council with expert advice about the assumptions to be applied.	The effects on the net pensions' liability of changes in individual assumptions are detailed in Note 42e. During 2016/17, the Council's actuaries advised that the net pension liability for funded benefits had decreased by £3.39 million due to estimates being corrected, as a result of experience, but increased by £39.27 million due to updating of the assumptions used in the calculations.
Accumulating Absences	The calculated figure is comprised of annual leave entitlement and accrued flexi/lieu time. 62% of staff record annual leave and flexi/lieu days on the HR system. The carried forward leave on the system has been used to calculate the accrual for annual leave. The average number of days taken in flexi leave per month has been used as the base for calculating accrued flexi at the end of each relevant year. This average may not exactly match the accrued flexi days at 31 March each year but would not be materially different. The balance of staff do not have leave recorded on the system and do not accrue flexi leave.	The accumulated absences amount recorded for 2016/17 is £217,000. A 5% increase in the accrual would amount to £11,000. This would not impact on the usable reserves of the Council.
Business Rates Appeals Provision	The provision of £2.386 million made by the Council is its 40% share of an overall provision of £5.965 million provision made in the Collection Fund. The overall figure is based on a national estimate of 3.6% successful appeals on the gross rateable value, less appeals already settled and adjusted for major appeals that have been notified by the Valuation Office as being in hand and likely to be successful, but not yet settled.	The Council would be impacted by circa 20% of any under or over provision, but any loss would be restricted to a reduction in resources of £2.001 million before Safety Net Grant arrangements apply.

Item	Uncertainties	Effect if Actual Results Differ from Assumptions/Estimates
Housing Stock Valuation	The Council adopts the Beacon methodology to annually revalue the Housing stock owned by the Council. The method adopted divides the several areas within the district into 5 pools, with a single pool being used to inform the Beacon indices each year on a cyclical basis. The indices are then applied across the entire Portfolio. Each year, it is recognised that the area based pool approach may result in fluctuations in the Beacon indices when making a comparison against the national house price benchmark.	Over the 5 year period whereby each area is covered by valuation, the methodology does result in a fair market average valuation being carried in the Council's balance sheet. In any 1 year however, depending on the area sample, a variation in the Beacon indices in comparison to the national house price benchmark can result in a valuation difference. In 2016/17, the NFDC Beacon indices totaled 11.2%, whereas the national benchmark totaled 6.1%. The resultant difference in these figures equates to c£19m.

#### 5. NOTES TO THE EXPENDITURE AND FUNDING ANALYSIS

This note provides a reconciliation of the main adjustments to Net Expenditure Chargeable to the General Fund and Housing Revenue Account balances to arrive at the amounts in the Comprehensive Income and Expenditure Statement. The relevant transfers between reserves are explained in the Movement in Reserves Statement.

#### **Adjustments for Capital Purposes**

- Depreciation, impairment and revaluation gains/losses on Property, Plant and Equipment and Investment Properties.
- Gains/losses on the Disposal of Non-Current Assets.
- Payments to the Government Housing Capital Receipts Pool.
- Capital grants, income and contributions.
- Provision for the financing of Capital Investment.
- Capital expenditure charged against the General Fund and Housing Revenue Account balances.

#### Net Change for Pensions Adjustments

- Replacement of employer pension contributions allowed by statute with current and past service costs.
- Net interest on the net defined benefit liability/(asset).
- Re-measurement of the defined benefit liability/(asset).

#### Other Differences

- Amount by which council tax and business rates income credited to the Comprehensive Income and Expenditure Statement is different from the amount calculated for the year in accordance with statutory requirements.
- Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from the amount chargeable in the year in accordance with statutory requirements.

# Adjustments from the General Fund to arrive at the Comprehensive Income and Expenditure Amounts:

	Adjustment	Net Change		
	for Capital	for the	Other	Total
	Purposes	Pension	Differences	Adjustments
	-	Adjustments		-
	£000	£000	£000	£000
2016/17:				
Environment	1,889	301	(10)	
Finance and Efficiency	24	(1,249)	114	
General Purposes and Licensing Committee	0	75	(3)	72
Health and Leisure	74	283	(5)	352
Housing and Communities	39	208	(2)	245
Leader's	0	49	(2)	47
Planning and Transportation	(55)	243 158	(8)	180 153
Planning Development Control Committee General Fund	0 1,971	68	(5) 79	2,118
Housing Revenue Account	(30,711)	106	23	(30,582)
	(30,711)	100	20	(30,302)
Net Cost of Services	(28,740)	174	102	(28,464)
Other Income and Expenditure from the Expenditure				
and Funding Analysis	(20,113)	9,900	(1,244)	(11,457)
Difference between General Fund surplus or				
deficit and Comprehensive Income and				
Expenditure Statement Surplus or Deficit on the	(48,853)	10,074	(1,142)	(39,921)
Provision of Services				
2015/16:				
Environment	837	364	(42)	1,159
Finance and Efficiency	(121)	(1,166)	119	(1,168)
General Purposes and Licensing Committee	0	97	2	99
Health and Leisure	86	307	2	395
Housing and Communities	190	214	5	409
Leader's	115	61	1	177
Planning and Transportation	0	296	8	304
Planning Development Control Committee	0	194	4	198
General Fund	1,107		99	
Housing Revenue Account	1,157	210	(4)	1,363
Net Cost of Services	2,264	577	95	2,936
Other Income and Expenditure from the Expenditure				
and Funding Analysis	(7,298)	(4,760)	467	(11,591)
Difference between General Fund surplus or				
deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services	(5,034)	(4,183)	562	(8,655)

# Expenditure and Income Analysed by Nature:

2015/16		2016/17
£000		£000
	Expenditure	
27,004	Employee benefits expenses	26,264
62,623	Other services expenses	60,363
2,017	Support Service recharges	1,716
9,212	Depreciation, amortisation and impairment	(21,517)
7,032	Interest Payments	7,037
4,840	Precepts and Levies	5,135
584	Payments to Housing Capital Receipts Pool	579
113,312	Total Expenditure	79,577
	Income	
(45,343)	Fees, charges and other service income	(45,591)
(1,374)	Gain on the disposal of assets	(1,783)
(865)	Interest and investment income	(1,035)
(15,808)	Income from council tax	(16,378)
	Government grants and contributions	(55,876)
(120,912)	Total Income	(120,663)
(7,600)	Surplus or Deficit on the Provision of Services	(41,086)

# Segmental Income:

	Government Grant and Other Income	Fees, Charges and Other Service	Total
		Income	
2016/17:	£000	£000	£000
Environment	(422)	(2,251)	(2,673)
Finance and Efficiency	(42,575)	(1,116)	(43,691)
General Purposes and Licensing Committee	(29)	(593)	(622)
Health and Leisure	(505)	(6,279)	(6,784)
Housing and Communities	(1,649)	(2,325)	(3,974)
Leader's	0	(250)	(250)
Planning and Transportation	(180)	(3,986)	(4,166)
Planning Development Control Committee	(3)	(768)	(771)
General Fund	(45,363)	(17,568)	(62,931)
Housing Revenue Account	(5)	(28,023)	(28,028)
	(45,368)	(45,591)	(90,959)
2015/16:			
Environment	(456)	(2,107)	(2,563)
Finance and Efficiency	(43,795)	(942)	• • •
General Purposes and Licensing Committee	(58)	(513)	(571)
Health and Leisure	(902)	(6,212)	
Housing and Communities	(576)	(2,217)	(2,793)
Leader's	(74)	(297)	(371)
Planning and Transportation	(389)	(4,124)	(4,513)
Planning Development Control Committee	Ó	(651)	(651)
General Fund	(46,250)	(17,063)	(63,313)
Housing Revenue Account	Ó	(28,280)	(28,280)
	(46,250)	(45,343)	(91,593)

# 6. MATERIAL ITEMS OF INCOME AND EXPENDITURE

The Total Comprehensive Income and Expenditure Statement reports a net income position of £46.486 million in 2016/17, an increase of £31.447 million from the £15.039 million net income position in 2015/16. The main reasons for the variation, most of which do not impact on usable resources, are as follows:

	2015/16	2016/17	Variation
	£000	£000	£000
Depreciation and Revaluation/Impairment of	3,868	(26,878)	(30,746)
Non Current Assets	0,000	(20,010)	(00,110)
Capital Grants and Contributions	(3,818)	(2,963)	855
Revenue Expenditure Funded from Capital	2,039	1,209	(830)
Payments to the Housing Pooled Capital Receipts	584	579	(5)
(Gains)/Losses on Non Current Asset Disposals	(1,374)	(1,783)	(409)
Pension Fund Actuarial (Gains)/Losses	(7,280)	7,370	14,650
Other IAS19 Pension Adjustments	3,098	2,705	(393)
(Surplus)/deficit arising from the revaluation of	(59)	(12,657)	(12,598)
Property, Plant and Equipment (Revaluation Reserve)			
Other Items	(176)	(313)	(137)
Items Not Affecting Council Tax / Housing Rents	(3,118)	(32,731)	(29,613)
Equipment Purchases	1,017	435	(582)
Dwellings Depreciation	5,345	5,363	(882)
Non-Ringfenced Government Grants	(9,190)	(8,713)	477
Interest Payable and Similar Charges	4,512	4,507	(5)
Investment Income	(695)	(735)	(40)
Other Items	(12,910)	(14,612)	(1,702)
Items Affecting Council Tax / Housing Rents	(11,921)	(13,755)	(1,834)
Total Comprehensive Income and Expenditure	(15,039)	(46,486)	(31,447)

# 7. EVENTS AFTER THE REPORTING PERIOD

There have been no events after the Balance Sheet date that would affect the reported figures.

# 8. ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure.

		Usable Reserves					
2016/17	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Community Infrastructure Levy	Developers' Contributions Unapplied	Movement in Unusable Reserves
Adjustments primarily involving the Capital Adjustment Account:	£000	£000	£000	£000	£000	£000	£000
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:							
Charges for depreciation and impairment of non-current assets	(1,900)	(4)	0	(5,362)	0	0	7,266
Revaluation Gains / (Losses) on Property, Plant and Equipment	17	41,100	0	0	0	0	(41,117)
Capital Expenditure not enhancing value Movements in the market value of Investment Properties	(1,945) 166	(10,390) 0	0 0	0 0	0 0	0 0	12,335 (166)
Capital grants and contributions applied Revenue expenditure funded from capital under statute	1,643 (1,209)	0 0	0 0	0 0	0 0	0 0	(1,643) 1,209
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(242)	(3,058)	0	0	0	0	3,300
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:							
Statutory provision for the financing of capital investment	1,017	0	0	0	0	0	(1,017)
Capital expenditure charged against the General Fund and HRA balances	0	5,178	0	0	0	0	(5,178)
Adjustments primarily involving the Capital Grants / Developers' Contributions Unapplied Account:							
Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure Statement	976	188	0	0	(507)	(657)	0
Application of grants to capital financing transferred to the Capital Adjustment Account	0	0	0	0	0	441	(441)

		l	Jsable Re	serves			
2016/17	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Community Infrastructure Levy	Developers' Contributions Unapplied	Movement in Unusable Reserves
	£000	£000	£000	£000	£000	£000	£000
Adjustments primarily involving the Capital Receipts Reserve:							
Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement (net of administration costs of disposal)	387	4,696	(5,083)	0	0	0	0
Transfer of cash proceeds from non PPE assets Use of the Capital Receipts Reserve to finance	64 0	35 0	(99) 4,414	0 0	0 0	0 0	0 (4,414)
new capital expenditure Contribution from the Capital Receipts Reserve to finance the payments to the Government capital receipts pool	(579)	0	579	0	0	0	0
Adjustments primarily involving the Deferred Capital Receipts Reserve:							
Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	0	56	0	0	0	0	(56)
Adjustments primarily involving the Major Repairs Reserve:							
Use of the Major Repairs Reserve to finance new capital expenditure	0	0	0	5,362	0	0	(5,362)
Adjustments primarily involving the Pension Reserve:							
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	(5,986)	(1,272)	0	0	0	0	7,258
Employer's pensions contributions and direct payments to pensioners payable in the year	3,864	689	0	0	0	0	(4,553)

		l	Usable Re	eserves			
2016/17	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Community Infrastructure Levy	Developers' Contributions Unapplied	Movement in Unusable Reserves
Adjustments primarily involving the	£000	£000	£000	£000	£000	£000	£000
Collection Fund Adjustment Account:							
Amount by which council tax and business rates income credited to the Comprehensive Income and Expenditure Statement is different from income calculated for the year in accordance with statutory requirements	997	0	0	0	0	0	(997)
Adjustments primarily involving the Accumulating Absences Adjustment Account:							
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	43	(10)	0	0	0	0	(33)
Total Adjustments	(2,687)	37,208	(189)	0	(507)	(216)	(33,609)

[		ι	Jsable Re	eserves			
2015/16 Comparative Figures	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Community Infrastructure Levy	Developers' Contributions Unapplied	Movement in Unusable Reserves
Adjustments primarily involving the Capital Adjustment Account:	£000	£000	£000	£000	£000	£000	£000
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:							
Charges for depreciation and impairment of non-current assets	(1,905)	(2)	0	(5,346)	0	0	7,253
Revaluation Gains / (Losses) on Property, Plant and Equipment	(304)	9,816	0	0	0	0	(9,512)
Capital Expenditure not enhancing value Movements in the market value of Investment Properties	(499) 41	(10,973) 0	0 0	0 0	0 0	0 0	11,472 (41)
Capital grants and contributions applied Revenue expenditure funded from capital under statute	1,449 (2,039)	40 0	0 0	0 0	0 0	0 0	(1,489) 2,039
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(82)	(2,207)	0	0	0	0	2,289
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:							
Statutory provision for the financing of capital investment	1,019	0	0	0	0	0	(1,019)
Capital expenditure charged against the General Fund and HRA balances	317	4,897	0	0	0	0	(5,214)
Adjustments primarily involving the Capital Grants / Developers' Contributions / Community Infrastructure Levy Unapplied Account:							
Capital grants and contributions unapplied credited to the Comprehensive Income and Expenditure Statement	1,053	1,208	0	0	(267)	(1,994)	0
Application of grants to capital financing transferred to the Capital Adjustment Account	0	0	0	0	0	1,791	(1,791)

		ι	Jsable Re	serves			
2015/16 Comparative Figures	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Community Infrastructure Levy	Developers' Contributions Unapplied	Movement in Unusable Reserves
Adjustments primarily involving the Capital Receipts Reserve:	£000	£000	£000	£000	£000	£000	£000
Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement (net of administration costs of disposal)	110	3,553	(3,663)	0	0	0	0
Transfer of cash proceeds from non PPE assets Use of the Capital Receipts Reserve to finance new capital expenditure	55 0	0 0	(55) 1,794	0 0	0 0	0 0	0 (1,794)
Contribution from the Capital Receipts Reserve to finance the payments to the Government capital receipts pool	(584)	0	584	0	0	0	0
Adjustments primarily involving the Deferred Capital Receipts Reserve:							
Transfer of deferred sale proceeds credited as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	0	12	0	0	0	0	(12)
Adjustments primarily involving the Major Repairs Reserve:							
Use of the Major Repairs Reserve to finance new capital expenditure	0	0	0	5,346	0	0	(5,346)
Adjustments primarily involving the Pension Reserve:							
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	(6,149)	(1,331)	0	0	0	0	7,480
Employer's pensions contributions and direct payments to pensioners payable in the year	3,712	670	0	0	0	0	(4,382)

		l	Jsable Re	eserves			
2015/16 Comparative Figures	General Fund Balance	Housing Revenue Account	Capital Receipts Reserve	Major Repairs Reserve	Community Infrastructure Levy	Developers' Contributions Unapplied	Movement in Unusable Reserves
Adjustments primarily involving the	£000	£000	£000	£000	£000	£000	£000
Collection Fund Adjustment Account:							
Amount by which council tax and business rates income credited to the Comprehensive Income and Expenditure Statement is different from income calculated for the year in accordance with statutory requirements	(696)	0	0	0	0	0	696
Adjustments primarily involving the Accumulating Absences Adjustment Account:							
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	17	18	0	0	0	0	(35)
Total Adjustments	(4,485)	5,701	(1,340)	0	(267)	(203)	594

# 9. CAPITAL PROGRAMME RESERVE

This note sets out the amounts set aside from the General Fund to provide for financing of future years' capital expenditure.

	Balance 1 April 2015 £000	Transfers Out 2015/16 £000	Transfers In 2015/16 £000	Balance 31 March 2016 £000	Transfers Out 2016/17 £000	Transfers In 2016/17 £000	Balance 31 March 2017 £000
Capital Programme	(9,867)	726	(598)	(9,739)	0	(2,337)	(12,076)
	(9,867)	726	(598)	(9,739)	0	(2,337)	(12,076)

#### 10. EARMARKED RESERVES

This note sets out the amounts set aside from the General Fund and HRA balances to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund and HRA expenditure in 2015/16 and 2016/17.

	Balance 1 April 2015 £000	Transfers Out 2015/16 £000	Transfers In 2015/16 £000	Balance 31 March 2016 £000	Transfers Out 2016/17 £000	Transfers In 2016/17 £000	Balance 31 March 2017 £000
	2000	2000	2000	2000	2000	2000	2000
Quadrennial Election	(132)	134	(44)	(42)	0	(44)	(86)
Local Development Framework	(96)	32	(326)	(390)	31	0	(359)
Building Control Surplus	(112)	0	(5)	(117)	17	0	(100)
Historic Buildings	(7)	0	0	(7)	0	0	(7)
Lymington Synthetic Turf Pitch	(104)	0	(19)	(123)	0	(16)	(139)
Committed Schemes	(1,384)	1,242	(2,298)	(2,440)	2,298	(1,341)	(1,483)
Community Housing Fund	0	0	0	0	0	(976)	(976)
Private Housing Stock Condition Survey	(65)	0	(13)	(78)	0	(13)	(91)
Housing Needs Survey	(60)	0	(12)	(72)	0	(12)	(84)
Open Space Maintenance	(60)	3	(2)	(59)	3	0	(56)
General Fund	(2,020)	1,411	(2,719)	(3,328)	2,349	(2,402)	(3,381)
HRA ICT	(216)	0	(11)	(227)	0	(75)	(302)
Housing Acquisitions and Development	(12,700)	0	(4,200)	(16,900)	0	(4,143)	(21,043)
Total Reserves	(14,936)	1,411	(6,930)	(20,455)	2,349	(6,620)	(24,726)

#### 11. PROPERTY, PLANT AND EQUIPMENT ASSETS AND IMPAIRMENTS

#### Valuation of Property, Plant and Equipment

The Council operates a rolling programme of property revaluations, which are carried out over a 5 year period. In 2016/17 this work was carried out by the Council's valuer, S. Yeo, MRICS. The revaluation programme for 2016/17 principally comprised the Council's car parks and 20% of dwellings using the Beacon method of valuation.

The several towns and parishes that make up the large New Forest District area are divided into 5 pools for the purposes of annual Beacon valuation. Each pool contains a mix of urban and rural conurbations. On a cyclical basis, a single pool is used to inform the Beacon indices, and then applied across the entire housing portfolio to arrive at a revaluation figure. This method results in every area being assessed at least every 5 years. As there is no prescriptive approach that authorities must adopt to ensure current values are used in the balance sheet, the Council has adopted the approach that best fits with the special nature of the large District, taking into account the resources available (in line with guidance from the DCLG 'Stock Valuation for Resource Accounting').

#### a) Analysis of Assets

The following list gives an indication of the range and number of assets owned/leased by the Council.

2015/16		2016/17
5,042	Council Dwellings	5,032
2	Main Office Blocks	2
2	Other Offices	2
5	Depots and Administrative Buildings	5
5	Health and Leisure Centres	5
51	Car Parks	51
8	Cemeteries	8
25	Public Conveniences	25
199	Vehicles	199
1,800	Garages	1,796

#### b) Valuation of Property, Plant and Equipment Assets carried at current value

The following statement shows the progress of the Council's rolling programme for the revaluation of non-current assets. The basis for valuation is set out in the Statement of Accounting Policies.

	Council Dwellings	Other Land and Buildings	Vehicles, Plant and Equipment	Infra- structure	Total
Carried at Historic	£000	£000	£000	£000	£000
Cost (Net of					
Depreciation)			3,926	4,394	8,320
Valued at Fair Value					
as at:					
2016/17	45,307	3,402			48,709
2015/16	4,343	(639)			3,704
2014/15	34,919	(186)			34,733
2013/14	12,217	4,438			16,655
Prior to 2013/14	270,735	58,917			329,652
Total Cost or Valuation	367,521	65,932	3,926	4,394	441,773

These valuations show the net current value after depreciation is applied.

# c) Movement on Property, Plant and Equipment Assets

Purchases and disposals during the year were as follows:

Movements in 2016/17:					
		sbi			p
		Other Land and Buildings			Total Property, Plant and Equipment
	SD	Bui	Vehicles, Plant and Equipment		Plar
	llin	pu	int a	Ð	۲. ۲
	)we	e pr	ц Ра	tur	⊐t
		Lar	es, mei	truc	Pro
	Council Dwellings	her	Vehicles, P Equipment	Infrastructure	Total Prop Equipment
	_				-
Cost or Veluction	£000	£000	£000	£000	£000
Cost or Valuation					
At 1 April 2016	322,214	62,664	9,351	19,839	414,068
Additions	13,261	718	1,116	1,850	16,945
Revaluation increases / (decreases)	9,727	2,930	0	1,850	12,657
recognised in the Revaluation Reserve	0,	_,	•	Ū	,
Revaluation increases / (decreases)	35,743	17	0	0	35,760
recognised in the Surplus / Deficit on					
the Provision of Services					
Capital Expenditure not enhancing value	(10,366)	(118)	0	(1,851)	(12,335)
recognised in the Surplus / Deficit on the Provision of Services					
Derecognition - disposals	(3,058)	0	(447)	0	(3,505)
	(0,000)	Ū	(++7)	Ŭ	(0,000)
At 31 March 2017	367,521	66,211	10,020	19,838	463,590
Accumulated Depreciation and					
Impairment					
At 1 April 2016	0	(134)	(5,400)	(14,820)	(20,354)
	Ŭ	(104)	(0,400)	(14,020)	(20,004)
Depreciation charge	(5,356)	(145)	(1,141)	(624)	(7,266)
Depreciation written out to the	0	0	0	0	0
Revaluation Reserve		-	-	-	
Depreciation written out to the Surplus / Deficit on the Provision of Services	5,356	0	0	0	5,356
Derecognition - disposals	0	0	447	0	447
		0	177	Ű	177
At 31 March 2017	0	(279)	(6,094)	(15,444)	(21,817)
Net Book Value					
at 31 March 2017	367,521	65,932	3,926	4,394	441,773
at 31 March 2016	322,214	62,530		5,019	
	JZZ,Z14	02,000	3,951	5,019	393,714

Comparative Movements in 2015/16:					
	Council Dwellings	Other Land and Buildings	Vehicles, Plant and Equipment	Infrastructure	Total Property, Plant and Equipment
Cost or Valuation	£000	£000	£000	£000	£000
At 1 April 2015	317,874	63,404	9,224	19,839	410,341
Additions Revaluation increases / (decreases) recognised in the Revaluation Reserve	13,047 0	11 (314)	536 0	487 0	14,081 (314)
Revaluation increases / (decreases) recognised in the Surplus / Deficit on the Provision of Services	4,473	(361)	0	0	4,112
Capital Expenditure not enhancing value recognised in the Surplus / Deficit on the Provision of Services	(10,973)	(11)	0	(487)	(11,471)
Derecognition - disposals	(2,207)	(65)	(409)	0	(2,681)
At 31 March 2016	322,214	62,664	9,351	19,839	414,068
Accumulated Depreciation and Impairment					
At 1 April 2015	(3)	(235)	(4,610)	(14,177)	(19,025)
Depreciation charge Depreciation written out to the Revaluation Reserve	(5,340) 0	(92) 131	(1,178) 0	(643) 0	(7,253) 131
Depreciation written out to the Surplus / Deficit on the Provision of Services	5,343	57	0	0	5,400
Derecognition - disposals	0	5	388	0	393
At 31 March 2016	0	(134)	(5,400)	(14,820)	(20,354)
Net Book Value					
at 31 March 2016	322,214	62,530	3,951	5,019	393,714
at 31 March 2015	317,871	63,169	4,614	5,662	391,316

#### d) Impairments

Valuation reductions of Property, Plant and Equipment Assets in 2016/17 were £95,000 (Car Parks £11,000 and Property £84,000), but valuation increases were £53.604 million (Council Dwellings £50.466 million, Other HRA Properties £360,000 and Car Parks £2.778 million).

Offsetting the net valuation increases was non-enhancing capital expenditure of £10.366 million on Council Dwellings, £23,000 on Housing Revenue Account Land and £1.946 million on General Fund Assets, which was impaired via the Comprehensive Income and Expenditure Statement in the year.

#### e) Capital Expenditure Contract Commitments

As at 31 March 2017, the Council was committed through contracts to future capital expenditure in respect of the following major schemes:

	Period of investment	£000
Environment		
Milford-on-Sea Beach Hut Replacement / Environmental Enhancements	2017/18	528
Vehicles	2017/18	450
Housing		
Asbestos/Low Maintenance Eaves	2017/18	280
Balustrading	2017/18	60
Bathrooms	2017/18	115
Bin Stores	2017/18	25
Kitchens	2017/18	667
Marchwood Refurbishments	2017/18	150
Roofing	2017/18	1,730
Windows	2017/18	250
Health and Leisure		
Eling Experience	2017/18	25
Total		4,280

#### 12. INVESTMENT PROPERTIES

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure section of the Comprehensive Income and Expenditure Statement:

2015/16		2016/17
£000		£000
5	Rental income from investment property Direct operating expenses arising from investment property Net (gains)/losses from fair value adjustments	(137) 3 (166)
(170)	Net (gain)/loss	(300)

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or repairs, maintenance or enhancement.

The following table summarises the movement in the fair value of investment properties:

2015/16		2016/17
£000		£000
2,325	Balance at start of the year	2,367
42	Net gains/(losses) from fair value adjustments	166
2,367	Balance at end of the year	2,533

#### 13. LONG-TERM INVESTMENTS

The Council is permitted to invest and lend a proportion of its funds for more than 364 days. At 31 March 2017 the Council had 15 loans which had a remaining maturity term of more than one year.

2015/16				2		
Loans	Assets	Total		Loans	Assets	Total
and	Available			and	Available	
Receivables	for Sale			Receivables	for Sale	
£000	£000	£000		£000	£000	£000
4,000	2,040	6,040	Opening Balance	7,000	12,677	19,677
3,000	10,509	13.509	Purchases	0	9,099	9,099
0	162		Revaluations Gains	0	180	180
0	(32)	(32)	Revaluations Losses	0	(35)	(35)
0	(2)	(2)	Repayments	0	(102)	(102)
0	Ó	0	Transfers to Short-Term Investments	(4,000)	(4,745)	(8,745)
7,000	12,677	19,677	Closing Balance	3,000	17,074	20,074

#### 14. LONG-TERM DEBTORS

Long-term debtors includes deferred capital receipts for house purchases, loans to local trusts/organisations and staff car/cycle loans. During 2013/14 a long-term loan of £2.007 million was made to Lymington Harbour Commissioners. Of this £1.405 million was outstanding as at 31 March 2017, but £200,700 is due within 12 months and is therefore included within short-term debtors.

31 March		31 March
2016		2017
£000		£000
36	Car Loans	14
9	Trust Loans	6
0	Cycle Loans	1
1,405	Lymington Harbour Commissioners - Principal	1,204
	Rent to Mortgages House Purchases	562
1,956	Total	1,787

#### 15. SHORT-TERM INVESTMENTS

Short-term investments include all deposits with a term of less than one year other than Cash and Cash Equivalents.

2	2015/16			2	2016/17	
Loans	Assets	Total		Loans	Assets	Total
and	Available			and	Available	
Receivables	for Sale			Receivables	for Sale	
£000	£000	£000		£000	£000	£000
10,060	15,147	25,207	Opening Balance	8,048	14,333	22,381
8,000	62,768	70,768	Purchases	17,500	36,723	54,223
0	19	19	Revaluations Gains/(Losses)	0	(5)	(5)
(12)	(17)	(29)	Movement in Accrued Interest	3	(10)	(7)
(10,000)	(63,584)	(73,584)	Repayments	(13,500)	(42,377)	(55,877)
Ó	0	Ú Ú		4,000	· · · /	· · · /
8,048	14,333	22,381	Closing Balance	16,051	13,408	29,459

#### 16. INVENTORIES

Inventories are goods that are acquired in advance of their use in the provision of services or their resale. They are charged to the Comprehensive Income and Expenditure Statement in the year that they are consumed or sold.

2015/16		2016/17
£000		£000
339	Balance at 1 April	395
2,221 (2,145) (20)	Purchases Recognised as an expense in the year Written off balances	1,987 (1,981) (30)
395	Balance at 31 March	371

#### 17. SHORT-TERM DEBTORS

An analysis of the Council's debtors and payments in advance as at 31 March is shown below:

31 March		31 March
2016		2017
£000		£000
684	Central Government Bodies a	1,637
	Other Local Authorities:	
562	Hampshire County Council b	598
83	New Forest National Park Authority	17
76	Other	40
14	Public Corporations and Trading Funds	13
	Other Entities and Individuals:	
421	Council Tax Payers	407
511	Business Rate Payers	488
677	Housing Tenants' Rents	572
5,651	Other Debtors and Payments in Advance c	6,023
8,679	Total	9,795

Short-term debtors were higher at the 31 March 2017 by £1.116 million when compared to 31 March 2016, the main contributing factors to this were:

- a Central Government Bodies debtors increasing by £953,000, of this £889,000 was regarding Housing Benefits Subsidy due from the Department of Works and Pensions.
- b Hampshire County Council debtors was higher by £36,000. This was due in the most part to £119,000 more accrued for Project Integra and recycling credits being £57,000 less.
- c Other Debtors and Payments in Advance have increased by £372,000 of this £237,000 was regarding contributions for the beach huts at Milford-on-Sea.

The bad debts provision is shown below:

31 March 2016		31 March 2017
£000		£000
(167) (463)	Council Tax Payers Business Rate Payers Housing Tenants' Rents Other Debtors	(173) (193) (380) (1,492)
(2,249)	Total	(2,238)

#### 18. CASH AND CASH EQUIVALENTS

The balance of Cash and Cash Equivalents is made up of the following elements:

31 March 2016		31 March 2017
£000		£000
44	Cash held by the Council	24
(1,377)	Bank current accounts	(1,426)
13,774	Short-Term deposits with building societies/banks and other financial institutions	13,252
12,441	Total	11,850

#### **19. SHORT-TERM BORROWING**

Short-term borrowing refers to loans that are repayable over a period of less than 12 months.

The Council has no short-term loans, but its long-term loans are repayable by equal instalments of principal. In 2012/13 the Council borrowed £142.7 million for Housing Revenue Account financing settlement. The first £4.1 million principal repayment instalment of this borrowing is due in 2017/18, so this has now been transferred from long-term to short-term borrowing, meaning a total of £4.301 million is now payable within 12 months.

In addition, total accrued interest of £50,270 on short-term and long-term borrowing is also payable within 12 months and is included in this category.

2015/16		2016/17
£000		£000
(251)	Balance at 1 April	(251)
	Loans Repaid Transferred from Long-Term Borrowing	201 (4,301)
(251)	Balance at 31 March	(4,351)

#### 20. SHORT-TERM CREDITORS

31 March		31 March
2016		2017
£000		£000
(5,056)	Central Government Bodies a	(5,901)
	Other Local Authorities:	
(2,193)	Hampshire County Council a	(2,408)
(110)	Police and Crime Commissioner for Hampshire	(203)
(150)	Hampshire Fire and Rescue Authority a	(164)
(1)	New Forest National Park Authority	(55)
(156)		(156)
· · · ·	Maintenance	· · ·
(1,138)	Other b	(822)
· · · ·	NHS Bodies	Ó
· · ·	Public Corporations and Trading Funds	(13)
(-)	Other Entities:	( - /
(253)		(299)
(373)		(1,054)
(5,182)		(5,465)
(0,102)		(0,400)
(14,616)	Total	(16.540)
(14,010)	IViai	(16,540)

An analysis of the Council's creditors and receipts in advance as at 31 March is shown below:

Short term creditors have increased by £1.924 million from 2015/16 to 2016/17.

- a Receipts in advance of £2 million for Business Rates have caused the main variations for Central Government Bodies, Hampshire County Council and Hampshire Fire and Rescue Authority.
- b Other Local Authorities is lower due to a reduction for accruals and payments in advance of £306,000 for coastal monitoring.
- c Other Creditors and Receipts in Advance has increased by £283,000. This was due in the main to accruals regarding public conveniences' rebuilds of £132,000, vehicles for £66,000 and leisure receipts in advance of £33,000.

#### 21. DEVELOPERS' CONTRIBUTIONS – SHORT-TERM RECEIPTS IN ADVANCE

The Council has received Developers' Contributions that have yet to be recognised as income as they have conditions attached to them that will, if not met, require the monies to be returned to the contributor.

2015/16		2016/17
£000		£000
(8)	Balance at 1 April	(2)
	Financing of Capital Expenditure Transfer to/(from) other Developers' Contribution Categories	39 (87)
(2)	Balance at 31 March	(50)

#### 22. LONG-TERM BORROWING

Long-term borrowing refers to loans that are repayable over a period in excess of 12 months.

At 1 April 2016 the Council was holding long-term debt of £144.109 million. This included a sum of £1.409 million from a loan raised in March 2014 to finance an equivalent loan made in 2013/14 to the Lymington Harbour Commissioners. At 31 March 2016 £200,700 of this was repayable within 12 months, as well as the first repayment of £4.1 million of the loan taken regarding the Housing Revenue Account financing settlement. Therefore a balance of long-term debt of £139.808 million was outstanding at the year end.

2015/16		2016/17
£000		£000
(144,310)	Balance at 1 April	(144,109)
201	Transferred to Short-Term Borrowing	4,301
(144,109)	Balance at 31 March	(139,808)

#### 23. PROVISIONS

The Council maintains provisions to cover liabilities or losses that are anticipated to arise, but which cannot be quantified with certainty.

	Balance 1 April 2015	Additional Provisions Made 2015/16	Amounts Used 2015/16	Unused Amounts Reversed 2015/16	Balance 31 March 2016	Additional Provisions Made 2016/17	Amounts Used 2016/17	Unused Amounts Reversed 2016/17	Balance 31 March 2017
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Redundancy	(74)	(295)	73	0	(296)	(408)	262	34	(408)
Private Sector Leasing Dilapidations	(102)	0	0	0	(102)	0	0	0	(102)
Legislation Changes	(344)	0	153	0	(191)	0	34	140	(17)
Insurance	0	(28)	0	0	(28)	0	28	0	0
Business Rates	(4,120)	(759)	69	0	(4,810)	0	1,786	638	(2,386)
Total Provisions	(4,640)	(1,082)	295	0	(5,427)	(408)	2,110	812	(2,913)

#### Redundancy

The Redundancy provision is put in place once approval for the termination of employment has been agreed by the Council.

#### **Private Sector Leasing Dilapidations**

The Council is responsible for ensuring the repair of private sector houses that are leased. The Council had possible obligations on 110 properties at 31 March 2017. A revenue budget of £109,000 exists in 2017/18 for repairs and dilapidation costs but a provision of £102,000 is also held to cover the potential for additional costs should a large number of dilapidations occur in any particular year.

#### **Legislation Changes**

The ability to fully recover the cost of providing property search information was subject to challenge nationally, as a consequence of conflicting legislation. Whilst the legal claim has been fully settled, there will be some residual legal costs to be paid to the Local Government Association in due course.

#### **Business Rates**

On 1 April 2013 the Government introduced the Business Rates Retention Scheme, which required the Council to make a provision in the Collection Fund for successful appeals against rating valuations. The total provision made at 31 March 2017 was £5.965 million, of which £2.386 million relates to this Council's share of anticipated refunds.

#### 24. CAPITAL GRANTS – RECEIPTS IN ADVANCE

The Council has received capital grants and contributions that have yet to be recognised as income as they have conditions attached to them that will, if not met, require the monies to be returned to the contributor. The balances and movements on contributions were as follows:

	2015/16				2016/17	
Government Grants	Other Grants/ Contributions	Total		Government Grants	Other Grants/ Contributions	Total
£000	£000	£000		£000	£000	£000
(239)	(2)	(241)	Balance at 1 April	(204)	0	(204)
(900)	19	(881)	New Receipts	(1,089)	(434)	(1,523)
935	(17)	· · /	Financing of Capital Expenditure	952	`434	<b>1,386</b>
(204)	0	(204)	Balance at 31 March	(341)	0	(341)

#### 25. DEVELOPERS' CONTRIBUTIONS – LONG -TERM RECEIPTS IN ADVANCE

The Council has received Developers' Contributions that have yet to be recognised as income, as they have conditions attached to them that will, if not met, require the monies to be returned to the contributor.

2015/16		2016/17
£000		£000
(1,944)	Balance at 1 April	(1,506)
(125)	New Receipts	(197)
561	Financing of Capital Expenditure	219
2	Transfer to/(from) other Developers' Contribution Categories	132
(1,506)	Balance at 31 March	(1,352)

#### 26. CAPITAL RECEIPTS RESERVE

The Capital Receipts Reserve principally reflects the proceeds from the disposal of Property, Plant and Equipment assets that have yet to be utilised on new capital expenditure.

2015/16		2016/17
£000		£000
(6,032)	Balance at 1 April	(7,372)
584	New Receipts (including interest) Transfers to Government Financing of Capital Expenditure	(5,182) 579 4,414
(7,372)	Balance at 31 March	(7,561)

#### 27. DEVELOPERS' CONTRIBUTIONS / COMMUNITY INFRASTRUCTURE LEVY UNAPPLIED

The Developers' Contributions (DCs) and Community Infrastructure Levy (CIL) Unapplied accounts reflect contributions which have no conditions attached to them and have therefore been credited to the Reserve via the Comprehensive Income and Expenditure Account.

201	5/16		2016	5/17
CIL	DCs		CIL	DCs
£000	£000		£000	£000
0	(2,845)	Balance at 1 April	(267)	(3,048)
(303)	(2,084)	New Receipts	(611)	(728)
0	0	Transfers to/(from) other Developers' Contribution Categories	0	(45)
0	1,791	Financing of Capital Expenditure	0	441
16	90	Financing of Revenue Expenditure	33	116
20	0	Payments to Town and Parish Councils	71	0
(267)	(3,048)	Balance at 31 March	(774)	(3,264)

#### 28. **REVALUATION RESERVE**

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment, since 1 April 2007, the date the Reserve was created. Gains that arose before that date are included in the balance on the Capital Adjustment Account.

The balance on the Reserve is reduced when assets with accumulated gains are revalued downwards, impaired, or disposed of.

	2015/16			2016/17		
General Fund	Housing Revenue Account	Total		General Fund	Housing Revenue Account	Total
£000	£000	£000		£000	£000	£000
(15,193)	(5,905)	(21,098)	Balance at 1 April	(15,141)	(5,984)	(21,125)
(258)	(111)	(369)	Upward revaluation of assets	(2,982)	(9,727)	(12,709)
310	0	310	Downward revaluation of assets and impairment losses not charged to Surplus/Deficit on the Provision of Services	52	0	52
52	(111)	(59)	Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services	(2,930)	(9,727)	(12,657)
0	32	32	Accumulated gains on assets sold or scrapped	242	3	245
(15,141)	(5,984)	(21,125)	Balance at 31 March	(17,829)	(15,708)	(33,537)

#### 29. CAPITAL ADJUSTMENT ACCOUNT

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for the consumption of non-current assets and for financing their acquisition or enhancement under statutory provisions. The account is debited with the costs of depreciation, impairment and amortisations as assets are consumed and credited with the amounts set aside by the Council for the financing of capital expenditure.

The account contains accumulated gains and losses on Investment Properties and gains on Property, Plant and Equipment assets arising before 1 April 2007.

The balance on the Capital Adjustment Account is matched by fixed assets within the Balance Sheet and does not represent actual funds available to the Council.

201	5/16		2016	6/17
£000	£000		£000	£000
	(224,256)	Balance at 1 April		(227,441)
		Reversal of items relating to capital expenditure		
		or credited to the Comprehensive Income and		
		Expenditure Statement:		
7,253		Charges for depreciation and impairment of non-current assets	7,266	
(9,512)		Revaluation (Gains) / Losses on Property, Plant and Equipment	(41,117)	
11,471		Capital Expenditure not enhancing value	12,335	
2,039		Revenue expenditure funded from capital under statute	1,209	
2,257		Amounts of non-current assets written off on disposal	3,055	
		or sale as part of the gain/loss on disposal to the		
		Comprehensive Income and Expenditure Statement		
	13,508			(17,252)
		assets consumed in the year		
<i>(</i>		Capital financing applied in the year:		
(1,794)		Use of the Capital Receipts Reserve to finance new capital expenditure	(4,414)	
(5,346)		Use of the Major Repairs Reserve to finance new	(5,362)	
(1 4 0 0)		capital expenditure	(1.642)	
(1,489)		Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	(1,643)	
(1,790)		Application of grants / contributions to capital financing from the Capital Grant / Developers' Contributions Unapplied Accounts	(441)	
(1,019)		Provision for the financing of capital investment charged against the General Fund and HRA balances	(1,017)	
(5,214)		Capital expenditure charged against the General	(5,178)	
	(16,652)	Fund and HRA balances		(18,055)
	(10,052)	Movements in the market value of Investment		(10,055)
		Properties debited or credited to the Comprehensive		
	(41)	Income and Expenditure Statement		(166)
	(227,441)			(262,914)

#### 30. AVAILABLE FOR SALE FINANCIAL INSTRUMENTS RESERVE

The Available for Sale Financial Instruments Reserve contains the gains made by the Council arising from increases in the value of its investments that have quoted market prices or otherwise do not have fixed or determinable payments. The balance is reduced when investments with accumulated gains are revalued downwards or impaired and the gains are lost, or disposed of and the gains are realised.

2015/16		2016/17
£000		£000
(40)	Balance at 1 April	(140)
(132)	Upward revaluation of investments	(148)
32	Downward revaluation of investments	35
(100)	(Surplus) or deficit on revaluation of investments not posted to the Surplus or Deficit on the Provision of Services	(113)
(140)	Balance at 31 March	(253)

#### 31. DEFERRED CAPITAL RECEIPTS RESERVE

The Deferred Capital Receipts Reserve represents the amount of capital receipts owed to the Council that have not yet been received. Under statutory arrangements, the Council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement takes place, amounts are transferred to the Capital Receipts Reserve.

2015/16		2016/17
£000		£000
(499)	Balance at 1 April	(511)
(12)	New Receipts/Revaluations	(56)
(511)	Balance at 31 March	(567)

#### 32. PENSIONS RESERVE

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The debit balance on the Pensions Reserve therefore shows a shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid. Full details of the Pension Scheme are set out in Note 42.

2015/16		2016/17
£000		£000
80,763	Balance at 1 April	76,581
(7,280)	Remeasurement of the net defined liability / (asset)	7,370
7,480	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	7,258
(4,382)	Employer's pensions contributions and direct payments to pensioners payable in the year	(4,553)
76,581	Balance at 31 March	86,656

#### 33. COLLECTION FUND ADJUSTMENT ACCOUNT

The Collection Fund is a statutory fund in which the Council records transactions for council tax and business rates. The fund balance is allocated as follows:

31	31 March 2016			31 March 2017		17
Business	Council	Total		Business	Council	Total
Rates	Тах			Rates	Tax	
£000	£000	£000		£000	£000	£000
686	0	686	Central Government	(466)	0	(466)
123	(674)	(551)	Hampshire County Council	(85)	(1,029)	(1,114)
0	(102)	(102)	Police and Crime Commissioner	0	(153)	(153)
			for Hampshire			
14	(40)	(26)	Hampshire Fire and Rescue Authority	(9)	(60)	(69)
823	(816)	7		(560)	(1,242)	(1,802)
549	(147)	402	New Forest District Council	(373)	(221)	(594)
1,372	(963)	409		(933)	(1,463)	(2,396)

The balances on each fund will be taken into account when calculating the council tax and business rates in future years. A £1.418 million surplus was taken into account in setting the 2017/18 Council Tax Levels (£0.928 million surplus for 2016/17), and a £0.864 million deficit for Business Rate Levels (£0.927 million deficit for 2016/17).

#### 34. ACCUMULATING ABSENCES ADJUSTMENT ACCOUNT

This account represents the reversal of the accrual for compensated absences. The accrual is required under the Code but under regulations is not allowed to count as expenditure against the General Fund or Housing Revenue Account.

2015	/16		2016	6/17
£000	£000		£000	£000
	286	Balance at 1 April		251
(286)		Settlement or cancellation of accrual made at the end of the preceding year	(251)	
251		Amounts accrued at the end of the current year	217	
	(35)	Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements		(34)
	251	Balance at 31 March		217

# 35. CASH FLOW STATEMENT – OPERATING ACTIVITIES

The surplus or deficit on the provision of services has been adjusted for the following noncash movements:

2015/16		2016/17
£000		£000
(7,253)	Charges for depreciation and impairment	(7,266)
	Revaluation Gains/(Losses) on Property, Plant and Equipment	41,116
13	Revaluation/Movement in Deferred Debtors	75
48	Revaluation Gains/(Losses) on Investments	25
(11,471)	Capital Expenditure not enhancing value	(12,335)
42	Movements in the value of Investment Properties	166
2,082	Capital grants applied to the financing of Capital Expenditure	1,795
(2,289)	Carrying amount of Non-Current Assets sold	(3,300)
56	Increase/(Decrease) in Inventories	(25)
1,458	Increase/(Decrease) in Debtors	1,116
(29)	Increase/(Decrease) in Investments Accrued Interest	(7)
(121)	(Increase)/Decrease in impairment for Provision for Bad Debts	11
2,472	(Increase)/Decrease in Creditors	(324)
41	Adjustment to Creditors re Capital Expenditure	169
(2,008)	Movement in Pension Liability	(2,705)
(3,090)		(2,705)
(787)	Other non-cash items charged to the net surplus or deficit on	2,515
	the provision of services	
	Adjustment to Net Surplus or Deficit on the	
(9,324)	Provision of Services for Non-Cash Movements	21,026

The surplus or deficit on the provision of services has been adjusted for the following items that are investing and financing activities:

2015/16		2016/17
£000		£000
3,663	Proceeds adjustment from the sale of property, plant and equipment and investment property	5,083
3,663	Net cash flows from operating activities	5,083

The cash flows for operating activities include the following items:

2015/16		2016/17
£000		£000
(791)	Investment interest received	(687)
4,507	Loan interest paid	4,501
3,716	Net cash flows from operating activities	3,814

# 36. CASH FLOW STATEMENT - INVESTING ACTIVITIES

2015/16		2016/17
£000		£000
14,042	Purchase of property, plant and equipment, investment property and intangible assets	16,776
84,277	Purchase of short-term and long-term investments	63,322
43	Other payments for investing activities	6
(3,663)	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(5,083)
(73,586)	Proceeds from short-term and long-term investments	(55,979)
(2,340)	Other receipts from investing activities	(2,045)
18,773	Net cash flows from investing activities	16,997

# 37. CASH FLOW STATEMENT - FINANCING ACTIVITIES

2015/16		2016/17
£000		£000
0	Other receipts from financing activities	(1,630)
201	Repayments of short- and long-term borrowing	201
1,322	Other payments for financing activities	0
1,523	Net cash flows from financing activities	(1,429)

#### 38. AGENCY SERVICES

These figures include net expenditure on services that the Council provides on an agency basis for highways and on-street parking enforcement.

2015/16		2016/17			
Net Expenditure £000		Gross Expenditure £000	Income £000	Net Expenditure £000	
39 181	Hampshire County Council - Highways - On-Street Parking	538 242	(528) (106)	10 136	
220	Agency Expenditure	780	(634)	146	

#### **39. CAPITAL EXPENDITURE AND CAPITAL FINANCING**

Capital expenditure is paid for (financed) in various ways including borrowing, the use of internal resources, the receipt of grant and directly from revenue income. Capital expenditure on behalf of other authorities is recharged directly to them.

The Capital Financing Requirement shows the overall indebtedness of the Council. This debt need not be external loans that have been raised but can be internal funds that the Council has used temporarily instead of raising debt. The expectation is that borrowing may be required in the future.

This table sets out the transactions required for the financing of capital expenditure and permitted adjustments for each year.

	2015/16		2016/17	
	£000	£000	£000	£000
Opening Capital Financing Requirement		148,287		147,757
Capital Investment				
Property, Plant and Equipment Assets	14,083		16,945	
REFCUS	2,039	16,122	1,209	18,154
Sources of Finance				
Capital Receipts	(1,794)		(4,414)	
Government Grants	(918)		(1,386)	
Revenue Contributions	(5,214)		(5,178)	
Major Repairs Reserve	(5,346)		(5,362)	
Developers' Contributions	(2,361)	(15,633)	(699)	(17,039)
Other Adjustments for the Repayment				
of Debt				
Voluntary Revenue Provision	_	(1,019)	<u></u>	(1,017)
Closing Capital Financing				
Requirement		147,757		147,855

Explanation of movements in Year	2015/16	2016/17
	£000	£000
Increase in underlying need to borrow (unsupported by		
Government financial assistance)	489	1,115
Reduction (-)/increase in need to borrow because of Voluntary		
Revenue Provision and adjustments	(1,019)	(1,017)
	(530)	98

Where applicable the Council is required to set aside a revenue provision for the redemption of debt and for a future borrowing requirement if external debt has not actually been raised.

The Council has a choice in the method of calculating the provision and has chosen the one that represents the depreciation calculation of those assets financed by the debt. Therefore, when the value of the asset financed by debt has been fully depreciated the amount of the revenue provision that has been set aside will be sufficient to repay the loan for that asset.

New vehicles, plant and equipment, above a de minimis level of £10,000, are funded by a future borrowing requirement. In order to make a provision to repay this future requirement a voluntary revenue provision is made. This sum was £1.017 million in 2016/17 and was charged to the General Fund.

There is no requirement for a revenue provision to be charged on outstanding debt for the Housing Revenue Account (HRA).

#### 40. CONTINGENT ASSETS

The Council is unaware of any Contingent Assets as at the Balance Sheet date.

#### 41. CONTINGENT LIABILITIES

In April 2012 the Dibden Golf Course staff transferred to Mytime Active, who gained admitted body status to the Hampshire County Council Government Pension Scheme. New Forest District Council is the sponsoring body, acting as guarantor for any contributions to the Pension Fund should they not be paid by Mytime Active. As at the end of March 2017 no such guarantee has been exercised.

In November 2014 the Employment Appeal Tribunal ruled that holiday pay should include nonguaranteed overtime (i.e. overtime, which is not guaranteed by the employer, but the worker is obliged to work, if offered). This may have implications when employees are required to work overtime as a regular part of their job. The Council has put in place arrangements to calculate holiday payments required as a result of contractual standby. The Council is awaiting further case law regarding regular overtime (which is neither contractual nor guaranteed) which should give further details on the impact this may have. No provision has been made for this contingency.

#### 42. DEFINED BENEFIT PENSION SCHEME

#### a) Participation in Pension Scheme

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments for those benefits and to disclose them at the time that employees earn their future entitlement.

The Council participates in the Hampshire County Council Pension Scheme. This is a funded scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pension liabilities with the investment assets.

#### b) Transactions Relating to Post-employment (Retirement) Benefits

The Council recognises the cost of retirement benefits in the Net Cost of Services when employees earn them, rather than when the benefits are eventually paid out as pensions. However, the charge required to be made against the General Fund is based on the cash payable in the year, so the real cost of retirement benefits is reversed out of the Comprehensive Income and Expenditure Account via the Movement in Reserves Statement. The following transactions have been made during the year:

	2015/16	2016/17
	£ million	£ million
Comprehensive Income and Expenditure Statement		
Cost of Services		
Service cost comprising:		
Current service cost	4.780	4.460
Past service cost	0.180	0.268
Financing and Investment Income and Expenditure		
Net Interest expense	2.520	2.530
Total Post Employment Benefits Charged to the	7.480	7.258
Surplus or Deficit on the Provision of Services		
Other Post Employment Benefits Charged to the		
Comprehensive Income and Expenditure Statement		
Remeasurement of the net defined benefit liability comprising:		
Return on plan assets (excluding the amount included in the net interest expense)	2.360	(28.510)
Actuarial (Gains) / Losses arising on changes in demographic assumptions	0.000	(3.080)
Actuarial (Gains) / Losses arising on changes in financial assumptions	(7.530)	42.350
Actuarial (Gains) / Losses due to liability experience	(2.110)	(3.390)
Total Net Defined Benefit Liability Re-measured	(7.280)	7.370
Total Post Employment Benefits Charged to the	0.200	14.628
Comprehensive Income and Expenditure Statement		
Movement in Reserves Statement		
Reversal of net charges made to the Surplus or Deficit on the Provision	4.182	(10.075)
of Services for post employment benefits in accordance with the Code		
Actual amount charged against the General Fund		
Balance for pensions in the year		
Employer's contributions payable to scheme	4.382	4.553

# c) Pensions Assets and Liabilities Recognised in the Balance Sheet

The amount included in the Balance Sheet arising from the Council's obligation in respect of its defined benefit plans is as follows:

Assets and Liabilities	31 March 2016	31 March 2017
	£ million	£ million
Present value of the defined benefit obligation	(210.688)	(252.006)
Fair value of plan assets	134.107	165.350
Net liability arising from defined benefit obligation	(76.581)	(86.656)

The liabilities show the underlying commitments that the Council has in the long-run to pay post employment retirement benefits. The total net liability of £86.656 million has a substantial impact on the net worth of the Council as recorded in the Balance Sheet. However, statutory arrangements for funding the deficit mean that the financial position of the Council remains healthy, as the deficit on the scheme will be made good by increased contributions over the remaining working life of employees, as assessed by the scheme actuary.

#### Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)

	2015/16	2016/17
	£ million	£ million
Opening balance at 1 April	(214.678)	(210.688)
Current Service Cost	(4.780)	(4.460)
Past Service Cost	(0.180)	(0.268)
Interest Cost	(6.780)	(7.060)
Contributions from scheme Participants	(1.250)	(1.240)
Remeasurement (Gains) and Losses:		
Actuarial Gains/(Losses) arising from changes in financial	7.530	(42.350)
assumptions		
Actuarial Gains/(Losses) due to liability experience	2.110	3.390
Actuarial Gains/(Losses) arising from changes in demographic	0.000	3.080
assumptions		
Benefits Paid	7.340	7.590
Closing balance at 31 March	(210.688)	(252.006)

	2015/16	2016/17
	£ million	£ million
Opening fair value of scheme assets at 1 April Interest Income	133.915 4.260	134.107 4.530
<b>Remeasurement gain/(loss):</b> The return on plan assets, excluding the amount included in the net interest expense	(2.360)	28.510
Contributions from employer Contributions from employees into the scheme	4.382 1.250	4.553 1.240
Benefits paid Closing fair value of scheme assets at 31 March	(7.340) <b>134.107</b>	(7.590) 

## Reconciliation of the Movements in the Fair Value of Scheme (Plan) Assets

# d) Local Government Pension Scheme assets (fair value) comprised

31 Marc	ch 2016	Assets	31 Mar	ch 2017
£	%		£	%
million			million	
6.30	4.7	Cash and Cash Equivalents	5.62	3.4
75.50	56.3	Equity Investments	99.71	60.3
34.47	25.7	Government Bonds	41.67	25.2
2.82	2.1	Corporate Bonds	2.31	1.4
11.00	8.2	Property	10.75	6.5
4.02	3.0	Other Assets	5.29	3.2
134.11	100.0	Total Assets	165.35	100.0

## e) Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc. The liabilities have been assessed by AON Hewitt Limited, an independent firm of actuaries, estimates for the Fund being based on the latest full valuation of the scheme as at 31 March 2016.

Financial Assumptions	31 March 2016	31 March 2017
	%	%
Rate of inflation - RPI	2.9	3.1
- CPI	1.8	2.0
Rate of increase in salaries	3.3	3.5
Rate of increase in pensions	1.8	2.0
Rate of increase in deferred pensions	1.8	2.0
Rate of discounting scheme liabilities	3.4	2.6

The main assumptions used in their calculations have been:

Mortality Assumptions		31 March	31 March
		2016	2017
		Years	Years
Longevity at 65 for current pensioners			
	Males	24.6	24.0
	Females	26.4	27.0
Longevity at 65 for future pensioners			
	Males	26.7	26.0
	Females	28.7	29.3

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analysis below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

Impact on the Defined Benefit Obligation in the scheme	Increase in Assumption	Decrease in Assumption
	£ million	£ million
Longevity (increase or decrease in 1 year)	7.14	(7.12)
Rate of inflation (increase or decrease by 0.1%)	3.67	(3.61)
Rate of increase in salaries (increase or decrease by 0.1%)	0.89	(0.89)
Rate of increase in pensions (increase or decrease by 0.1%)	3.67	(3.61)
Rate for discounting scheme liabilities (increase or decrease	(4.48)	4.57
by 0.1%)		

## f) Impact on the Authority's Cash Flows

The objectives of the scheme are to keep employers' contributions at as constant a rate as possible. The County Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 20 years. Funding levels are monitored on an annual basis. The next triennial valuation is due to be completed on 31 March 2019.

The Council anticipates paying standard contributions of £4.32 million to the fund for the accounting period ending 31 March 2017. In addition, estimated Strain on Fund contributions will be £370,000.

The weighted average duration of the defined benefit obligation for scheme members is 18.4 years (17.8 years 2015/16).

Further information on the Pension Fund can be obtained from: Pensions Services Hampshire County Council The Castle Winchester SO23 8UB Telephone: (01962) 845588

# 43. EXTERNAL AUDIT COSTS

The following fees payable to the external auditors, Ernst & Young LLP, relating to external audit and inspection were incurred.

2015/16		2016/17
£000		£000
56	External audit services carried out by the appointed auditor	56
5	Certification of grant claims and returns	4
61		60

# 44. GRANTS INCOME

Details of income credited to the Comprehensive Income and Expenditure Statement are as follows:

2015/16		2016/17
£000	Service Specific Revenue Grants and Contributions	£000
	(included in cost of services)	
	Department for Communities and Local Government	
0	Community Housing Fund	(976)
(566)	Disabled Facilities Grants	(657)
(280)	NNDR Collection	(282)
0	Council Tax Benefits Admin	(162)
(41)	Family Annex Grant	(53)
(134)	Reward Recycling Scheme	0
(60)	New Burdens Housing Benefits Grant	0
(25)	Other DCLG	(54)
	Department for Work and Pensions	
(624)	Housing and Council Tax Benefit Administration	(440)
(42,608)	Housing Benefit Subsidy	(41,300)
(154)	Discretionary Housing Payments	(205)
(7)	Other DWP	(130)
	Other Government Grants	
(58)	Individual Electoral Registration	(29)
(71)	Repairs and Renewals Grant	0
(44,628)	Total Government Grants	(44,288)
	Other Grants and Contributions	
(322)	Project Integra - Recycling	(421)
(1,243)		(627)
(9)	Improvement Grants	Ó
(11)		0
(37)	Other	(32)
· · · /	Total Other Grants and Contributions	(1,080)
(46,250)	Total Service Revenue Grants and Contributions	(45,368)

2015/16		2016/17
£000	Non-Ringfenced Revenue Government Grants	£000
	Non Domestic Rates Income and Expenditure	
22,522	Tariff	22,706
(24,851)	Retention Scheme Income	(24,761)
0	Surplus Business Rates Distributed from Pool	(1,194)
(1,810)	S31 Grant	(1,375)
(4,139)		(4,624)
	Department for Communities and Local Government	
(2,964)	Revenue Support Grant	(1,765)
(1,935)	New Homes Grant	(2,205)
0	Transition Grant	(111)
(117)	Council Tax Freeze Grant	0
(8)	Transparency Code Grant	(8)
(24)	New Burdens Assets of Community Value	0
(3)	Right To Move	0
(5,051)		(4,089)
(9,190)	Total Non-Ringfenced Revenue Government Grants	(8,713)
(0,100)		(0,110)
	Capital Grants and Contributions	
(254)	Coast Protection	(282)
Ó	Milford Beach Huts	(422)
(79)	Eling Tide Mill	(13)
(40)	Domestic Abuse	0
36	One Site	0
(1,411)	Developers' Contributions	(403)
(267)	Community Infrastructure Levy	(507)
0	Ringwood Gateway	(12)
(67)	Capital Receipts	(156)
(2,082)	Total Capital Grants and Contributions	(1,795)
(57,522)	Total Grants and Contributions Income	(55,876)

# 45. LEASES

# Finance Leases with the Council acting as Lessee

In 2016/17 there were no rental payments to lessors for Finance Leases.

#### **Operating Leases with the Council acting as Lessee**

The Council has acquired 18 properties by entering into operating leases. The assets are not owned by the Council and no asset is recorded in the Council's accounts.

Future minimum lease payments due under the non-cancellable leases in future years are:

Lease Rental Payments for:	31 March 2016	31 March 2017
	£000	£000
Not later than one year	93	96
Later than one year but not later than 5 years	339	338
Later than 5 years	668	572
Total Lease Rentals	1,100	1,006

Expenditure of £93,082 was charged to the Comprehensive Income and Expenditure Statement during the year (£106,808 in 2015/16).

#### **Operating Leases with the Council acting as Lessor**

The Council leases out property and equipment under operating leases for the provision of community services and economic development.

The future minimum lease payments receivable under the material leases in future years are:

Lease Rental Payments for:	31 March 2016	31 March 2017
	£000	£000
Not later than one year	540	559
Later than one year but not later than 5 years	2,113	2,138
Later than 5 years	29,195	28,665
Total Lease Rentals	31,848	31,362

The portion of the lease rental for Hythe Marina that is based on a profit share basis has not been included in this table. As the profit cannot be accurately projected over the 972 year term of the lease any estimate will be inaccurate and therefore has been omitted. The income for 2016/17 was £124,193 (2015/16 £120,141).

There are 9 leases that are not included in this table, that have little value or contain an immediate break clause.

#### 46. MEMBERS' ALLOWANCES

During 2016/17, payments to Members of the Council amounted to £476,122. For 2015/16 the equivalent amount was £477,740.

## 47. MINORITY INTEREST

At 31 March 2017, a New Forest District Council councillor was on the New Forest Enterprise Centre Ltd's board of 7 members with voting rights and therefore the Council had a minority interest.

#### 48. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Financial Liabilities and Financial Assets disclosed in the Balance Sheet are analysed across the following categories:

#### **Financial Liabilities**

The financial liabilities held by the Council during the year were long-term loans from the Public Works Loan Board and are measured at amortised cost.

	Long-	Term	Current		
FINANCIAL LIABILITIES	31 March	31 March	31 March	31 March	
	2016	2017	2016	2017	
	£000	£000	£000	£000	
Loans at amortised cost:					
PWLB principal sum borrowed	144,109	139,808	200	4,301	
Accrued Interest	0	0	51	50	
Total Borrowing	144,109	139,808	251	4,351	
_					
Liabilities at amortised cost:					
Trade Creditors	0	0	5,285	5,414	
Total Financial Liabilities	144,109	139,808	5,536	9,765	

#### **Financial Assets**

The financial assets held by the Council during the year are held under the following classifications:

Loans and Receivables comprising:

- Cash
- Bank current and notice accounts
- Loans to other local authorities

Available for Sale Financial Assets comprising:

- Money market funds
- Pooled equity and property funds
- Certificates of deposit and covered bonds issued by banks and building societies
- Bonds issued by multilateral development banks and large companies

	Long-	Term	Curr	rent
FINANCIAL ASSETS	31 March	31 March	31 March	31 March
	2016	2017	2016	2017
	£000	£000	£000	£000
Loans and receivables:				
Principal at amortised cost	7,000	3,000	8,000	16,000
Accrued Interest	0	0	48	51
Available-for-sale investments:				
Principal at amortised cost	12,677	17,074	14,321	13,406
Accrued Interest	0	0	12	2
Total Investments	19,677	20,074	22,381	29,459
Loans and receivables:				
Cash	0	0	(1,333)	(1,402)
Cash equivalents at amortised cost	0	0	2,760	1,000
Available-for-sale investments:				
Cash equivalents at fair value	0	0	11,010	12,250
Accrued Interest	0	0	4	2
Total Cash and Cash Equivalents	0	0	12,441	11,850
Loans and receivables:				
Trade Debtors	0	0	3,634	3,107
Total Financial Assets	19,677	20,074	38,456	44,416

Accrued interest is already accounted for in the Comprehensive Income and Expenditure Account.

The gains and losses recognised in the Comprehensive Income and Expenditure Account in relation to financial instruments only are made up as follows:

		2015/1	6		2016/17				
	Financial	Financial	Assets	Total	Financial	Financial	Assets	Total	
	Liabilities	Loans	Available		Liabilities	Loans	Available		
	Amortised	and	for sale		Amortised	and	for sale		
	Cost	Receivables	Assets		Cost	Receivables	Assets		
	£000	£000	£000	£000	£000	£000	£000	£000	
Interest Expense	4,505	0	0	4,505	4,500	0	0	4,500	
Interest Income	0	(140)	(349)	(489)	0	(174)	(312)	(486)	
Dividend Income	0	0	(145)	(145)	0	0	(184)	(184)	
Interest and	0	(140)	(494)	(634)	0	(174)	(496)	(670)	
Investment Income									
Gains on revaluation	0	0	(132)	(132)	0	0	(148)	(148)	
Losses on revaluation	0	0	32	32			35	35	
Impact in Other	0	0	(100)	(100)	0	0	(113)	(113)	
Comprehensive Income and Expenditure									
Net (Gain)/Loss for the year	4,505	(140)	(594)	3,771	4,500	(174)	(609)	3,717	

#### **Financial Instruments Key Risks**

The Council has adopted CIPFA's Code of Practice on Treasury Management (and subsequent amendments) and complies with The Prudential Code for Capital Finance in Local Authorities (both revised in November 2011).

As part of the adoption of the Treasury Management Code, the Council approves a Treasury Management Strategy before the commencement of each financial year. The Strategy sets out the parameters for the management of risks associated with Financial Instruments. The Council also produces Treasury Management Practices specifying the practical arrangements to be followed to manage these risks.

The Treasury Management Strategy includes an Annual Investment Strategy in compliance with the Department for Communities and Local Government guidance on Local Government Investments. This Guidance emphasises that priority is to be given to security and liquidity, rather than yield. The Council's Treasury Strategy and its Treasury Management Practices, seek to achieve a suitable balance between risk and return or cost.

The main risks covered are:

- Credit Risk the possibility that one party to a financial instrument will fail to meet its contractual obligations, causing a loss for the other party.
- Liquidity Risk the possibility that the Council might not have the cash available to make contracted payments on time
- Market Risk the possibility that an unplanned financial loss might arise for the Council as a result of changes in such measures as interest rate movements or equity prices.

While the Council maintains responsibility for the Treasury Strategy a contract is held with the Hampshire County Council Treasury Team to administer the day-to-day Treasury function on behalf of the Council.

#### Credit Risk - Investments

The Council manages credit risk by ensuring that investments are only placed with organisations of high credit quality as set out in the Treasury Management Strategy. These include commercial entities with a minimum long-term credit rating of BBB+, the UK government and other local authorities. Recognising that credit ratings are imperfect predictors of default, the Council has regard to other measures including credit default swap and equity prices when selecting commercial organisations for investment.

A limit of £8 million of the total portfolio is placed on the amount of money that can be invested with a single counterparty (other than the UK Government). For unsecured investments in banks, building societies and companies, a smaller limit of £4 million applies. The Council also sets limits on investments in certain sectors. No more than £25 million in total can be invested for a longer period than one year. These limits were set for 2016/17 on 22 February 2016.

The Council's maximum exposure to credit risk in relation to its investments in banks and building societies cannot be assessed generally as the risk of any institution failing to make interest payments or repay the principal sum will be specific to each individual institution. Recent experience has shown that it is rare for such entities to be unable to meet their commitments. A risk of irrecoverability applies to all of the Council's deposits, but there was no evidence at 31 March 2017 that this was likely to crystalise.

The credit quality of £20.57 million of the Council's investments is enhanced by collateral held in the form of covered bonds collateralised by residential mortgages. The collateral significantly reduces the likelihood of the Council suffering a credit loss on these investments.

The tables below summarise the credit risk exposures, including accrued interest, of the Council's investment portfolio by investing period and credit rating.

Counterparty		Balance invested as at 31 March 2017							
			> 1 month	> 6					
	Call	Up to 1	and < 6	months	> 12				
	Accounts	month	months	and < 12	months	Total			
	£000	£000	£000	£000	£000	£000			
Banks	1,000	0	4,003	0	0	5,003			
Money Market Funds	12,252	0	0	0	0	12,252			
Local Authorities	0	1,002	6,023	5,011	3,013	15,049			
Certificates of Deposit	0	0	2,002	0	0	2,002			
Bonds	0	2,010	2,059	7,337	11,804	23,210			
Pooled Funds	0	0	0	0	5,269	5,269			
Total	13,252	3,012	14,087	12,348	20,086	62,785			

Bond Ratings	Long	-term	Short	-term
	31 March 2016	31 March 2017	31 March 2016	31 March 2017
	£000	£000	£000	£000
AAA	9,485	11,804	4,802	8,766
AA+	0	0	3,018	0
AA-	0	0	2,760	1,000
A+	0	0	4,510	1,581
A	0	0	2,003	6,005
A-	0	0	0	1,059
AAA Money Market Funds	0	0	11,014	12,252
Unrated local authorities	7,032	3,013	8,017	12,036
Unrated pooled funds	3,192	5,269	0	0
Total	19,709	20,086	36,124	42,699

The following analysis summarises the Council's maximum exposure to credit risk on other financial assets (Trade Debtors), based on experience of default, adjusted to reflect current market conditions. The Council also receives income and holds debts from Council Tax, Business Rates and for Housing Benefit overpayments. However, these are statutory debts and whilst the Council endeavours to collect this income, it cannot choose who its counterparties are in relation to these debts. Such statutory debts are not classified as financial instruments, and for this reason no reference to statutory debts is contained within the following tables.

Bond Ratings	Amount at 31 March 2017	Historical experience of default	Market Conditions at 31 March 2017	Estimated maximum exposure to default
	£000	%	%	£000
Trade Debtors	3,107	0.73%	0.97%	30
Total	3,107			30

No breaches of the Council's counterparty criteria occurred during the reporting period and the Council does not expect any losses from non-performance by any counterparties in relation to deposits.

#### **Trade Debtors**

The Council does not generally allow credit for its trade debtors. The amount that is past its due date can be analysed by age as follows:

	31 March 2016	31 March 2017
	£000	£000
Less than three months Three months to one year More than one year	2,568 528 538	2,116 501 490
Total	3,634	3,107

The Council initiates a legal charge on property where tenants have amounts due on a Council mortgage used for the purchase of their Council dwelling. The total collateral at 31 March 2017 was £5,186.

Sundry Debtors bad debt provisions are based upon service areas for invoices that are still unpaid one year after they fall due, then adjusted for known changes and experience. Housing Rents bad debt provisions are based on percentages of the value of arrears for current and former tenants.

#### **Liquidity Risk**

The Council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), also through cash flow management procedures required by the CIPFA Code of Practice. This seeks to ensure that cash is available when needed.

In the event of an unexpected cash requirement the Council has ready access to borrowings from the money markets to cover any day-to-day cash flow need, and the PWLB and money markets for access to longer-term funds. The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments.

The maturity analysis of financial assets excluding accrued interest and sums due from customers is as follows:

	31 March 2016	31 March 2017
	£000	£000
Less than one year	36,091	42,656
Between one and two years	8,745	3,000
Between two and three years	5,238	11,805
Between three and four years	2,502	0
No fixed maturity date	3,192	5,269
Total	55,768	62,730

All trade and other payables (£3.107 million) are due to be paid in less than one year and are not shown in the table above.

#### **Refinancing and Maturity Risk**

The Council maintains a significant debt and investment portfolio. Whilst the cash flow procedures above are considered against the refinancing risk procedures, longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to both the maturing of longer-term financial liabilities and longer-term financial assets.

The Council has ready access to borrowing at favourable rates from the Public Works Loan Board and other local authorities, and at higher rates from banks and building societies. There is no perceived risk that the Council will be unable to raise finance to meet its commitments. It is however exposed to the risk that it may need to refinance a significant proportion of its borrowing at a time of unfavourably high interest rates. This risk is managed by maintaining a spread of fixed rate loans, limiting the amount of the Council's borrowing that matures in any one financial year.

The maturity analysis of financial liabilities is as follows, with the maximum and minimum limits for fixed interest rates maturing in each period as approved by Council in the Treasury Management Strategy:

	Approved maximum limits 2016/17		Actual 31 March 2016		Actual 31 March 2017	
	£m	%	£m	%	£m	%
Less than one year	45	25	0.2	0	4.3	3
Between one and two years	45	25	4.3	3	4.3	3
Between two and five years	45	25	12.9	9	12.9	9
Between five and ten years	41	25	21.1	15	20.9	15
Between ten and twenty years	178	100	41.0	28	41.0	28
Between twenty and thirty years	178	100	41.0	28	41.0	28
Over thirty but not over forty years	178	100	23.8	17	19.7	14
Total			144.3	100	144.1	100

The minimum limits have been set at zero and the maximum limit for more than 10 years at 100%. This is to facilitate the premature repayment and replacement of all PWLB loans with a longer maturity profile should this be required. The 25% maximum limit on the other periods of less than 10 years is to ensure an even maturity profile of short and medium term borrowing.

#### Market Risk

**Interest rate risk** – The Council is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council. For instance, a rise in interest rates would have the following effects:

- Borrowings at variable rates the interest charged to the Comprehensive Income and Expenditure Statement will rise. This Council undertook no short term cash flow borrowing in 2016/17 therefore applying the 1% variation would make no difference to the interest paid;
- Borrowings at fixed rates the fair value of the liabilities borrowing will fall (no impact on revenue balances);
- Investments at variable rates the interest income credited to the Comprehensive Income and Expenditure Statement will rise; and
- Investments at fixed rates the fair value of the assets will fall (no impact on revenue balances).

Investments classed as 'loans and receivables' and loans borrowed are not carried at fair value, so changes in their fair value will have no impact on Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services. Movements in the fair value of fixed rate investments classed as 'available for sale' will be reflected in Other Comprehensive Income and Expenditure.

The Treasury Management Strategy aims to mitigate these risks by setting upper limits on its net exposures to fixed and variable interest rates. At 31 March 2017, all of the £144.109 million of principal borrowed was at fixed rates. The Council's investments with less than one year to maturity (£42.50 million including accrued interest at 31 March 2017), floating rate notes held over one year (£8.50 million at 31 March 2017) and pooled funds (£5.05 million at 31 March 2017) are classed as being held at variable rates and exposed to interest rate risk.

If all interest rates had been 1% higher (with all other variables held constant) the financial effect would be:

	2015/16	2016/17
	£000	£000
Increase in interest receivable on variable rate investments	(432)	(510)
Impact on Surplus or Deficit on the Provision of Services	(432)	(510) (510)
Decrease in fair value of available for sale financial assets	41	28
Impact on Comprehensive Income and Expenditure Account	41	28
Decrease in fair value of fixed rate borrowings liabilities (no impact on the Surplus or Deficit on the Provision of Services or Other	18,710	20,719
Comprehensive Income and Expenditure)		

The approximate impact of a 1% fall in interest rates would be as above but with the movements being reversed.

**Price Risk** – The market prices of the Council's fixed rate bond investments are governed by prevailing interest rates and the market risk associated with these instruments is managed alongside interest rate risk.

The Council's investments in pooled property funds are subject to the risk of falling commercial property prices. This risk is limited by the Council's investment strategy. A fall in commercial property prices would result in a charge to Other Comprehensive Income and Expenditure but this would have no impact on the General Fund until the investment was sold.

The Council's investments in pooled equity funds are subject to the risk of falling share prices. This risk is limited by the Council's investment strategy. A fall in share prices would result in a charge to Other Comprehensive Income and Expenditure but this would have no impact on the General Fund until the investment was sold.

**Foreign Exchange Risk** – The Council has no financial assets or liabilities denominated in foreign currencies. It therefore has no exposure to loss arising from movements in exchange rates.

**Guarantor Risk** – The Council acts as a guarantor to a loan held by the New Forest Enterprise Centre Ltd at Rushington. The current estimated guarantee is £1.379 million and has 4 years remaining on the initial 30 year guarantee. The Enterprise Centre's financial position is currently healthy, no payment has been made to date under the guarantee and the value of the building more than offsets the current loan liability. The Council therefore considers the guarantee risk to be very low and has made no charge against its Comprehensive Income and Expenditure Account.

#### Fair value of Assets and Liabilities carried at Amortised Cost

Financial assets classified as available for sale and all derivative assets and liabilities are carried in the Balance Sheet at fair value. For most assets, including bonds and shares in money market funds and other pooled funds, the fair value is taken from the market price. The fair values of other instruments have been estimated calculating the net present value of the remaining contractual cash flows at 31 March 2017, using the following method and assumption:

• Certificates of deposit and forward loan contracts have been discounted at market interest rates for instruments of similar credit quality and remaining term to maturity

Financial assets classified as loans and receivables and all non-derivative financial liabilities are carried in the Balance Sheet at amortised cost (in long-term assets/liabilities with accrued interest in current assets/liabilities). Their fair values have been estimated by calculating the net present value of the remaining contractual cash flows at 31 March 2017, using the following assumptions:

- Loans from the PWLB have been valued by discounting the contractual cash flows over the whole life of the instrument at the appropriate market rate for local authority loans.
- No early repayment or impairment is recognised.
- The fair value of short-term investments, including trade payables and receivables is assumed to approximate to the carrying amount given the low and stable interest rate environment.
- The fair values of long-term investments have been discounted at the market rates for similar instruments with similar remaining terms to maturity on 31 March.

The fair values are shown in the table below, split by their level in the fair value hierarchy:

- Level 1 fair value is only derived from quoted prices in active markets for identical assets or liabilities, e.g. bond prices.
- Level 2 fair value is calculated from inputs other than quoted prices that are observable for the asset or liability, e.g. interest rates or yields for similar instruments.
- Level 3 fair value is determined using unobservable inputs, e.g. non-market data such as cash flow forecasts or estimated creditworthiness.

		31/03	/2016	31/03	/2017
	Fair Value	Carrying	Fair value	Carrying	Fair value
	Level	£000	£000	£000	£000
PWLB debt	2	(144,310)	(155,428)	(144,109)	(170,828)
Accrued Interest		(50)	(50)	(50)	(50)
Trade Creditors		(5,285)	(5,285)	(5,414)	(5,414)
Total Financial Liabilities		(149,645)	(160,763)	(149,573)	(176,292)
Money Market Funds	1	11,014	11,014	12,252	12,252
Bond, Equity and Property Funds	1	3,192	3,192	5,269	5,269
Certificates of Deposit	2	5,512	5,512	2,002	2,002
Corporate, Covered and					
Government Bonds	2	18,306	18,306	23,210	23,210
Long-Term Loans to Local					
Authorities	2	7,031	7,094	3,013	3,045
Assets for which fair value is not					
disclosed		10,777	10,777	17,039	17,039
Total Investments		55,832	55,895	62,785	62,817
Other Cash and Cash Equivalents		(1,333)	(1,333)	(1,402)	(1,402)
Trade Debtors		3,634	3,634	3,107	3,107
Short-Term Debtors		245	245	226	226
Long-Term Debtors	2	1,956	2,050	1,787	1,864
Total Financial Assets		60,334	60,491	66,503	66,612

The fair value of financial liabilities held at amortised cost is higher than the carrying amount because the Council's portfolio of loans includes a number of loans where the interest rate payable is higher than the current rates available for similar loans as at the Balance Sheet date.

The fair value of financial assets held at amortised cost is higher than the balance sheet carrying amount because the interest rate on similar investments is now lower than that obtained when the investment was originally made.

The fair value of short-term financial assets, including trade receivables, is assumed to approximate to the carrying amount.

The fair value adjustment is a note to the accounts only; no accounting entry is required.

#### 49. OFFICERS' REMUNERATION

The senior employees whose salary exceeded  $\pounds$ 50,000 per annum for 2016/17 are shown in the table below.

2016/17		Salary (including		Total Remuneration excluding		Total Remuneration including
	Notes	fees and allowances)	Compensation for loss of office	pension contributions	Pension contributions	pension contributions
		£	£	£	£	£
Chief Executive	а	108,767	0	108,767	14,248	123,015
Returning Officer	а	14,244	0	14,244	0	14,244
		123,011	0	123,011	14,248	137,259
Service Manager - Finance and Audit (S151)	b	51,534	0	51,534	6,634	58,168
Executive Head - Economy, Planning and Housing		76,837	0	76,837	10,066	86,903
Executive Head - Governance and Regulation		76,837	0	76,837	10,066	86,903
Executive Head - Operations (Deputy Chief Executive)		82,918	0	82,918	10,862	93,780
Executive Head - Resources		76,837	0	76,837	10,066	86,903
Head of Housing and Customer Services	С	1,586	55,037	56,623	168	56,791
		489,560	55,037	544,597	62,110	606,707

In 2016/17 and 2015/16 the Employer's Pension Contributions were 13.10%. There were no Bonuses or Benefits in Kind paid in 2016/17 or 2015/16.

- a) The Chief Executive undertook the Returning Officer role.
- b) The Service Manager Finance and Audit (\$151) commenced this post on 5 April 2016. The annualised salary for the post is £53,275. Up to 4 April 2016 the \$151\$ role was undertaken by the Chief Executive.
- c) The Head of Housing and Customer Services left on 7/4/2016. The annualised salary for the post was £68,736.

The figures for 2015/16 were:

		Salary		Total Remuneration		Total Remuneration
2015/16		(including		excluding		including
		fees and	Compensation	pension	Pension	pension
	Notes	allowances)	for loss of office	contributions	contributions	contributions
New Structure:		£	£	£	£	£
Chief Executive (S151)	d	45,965	0	45,965	6,011	51,976
Executive Head -						
Economy, Planning and Housing Executive Head -	е	22,700	0	22,700	2,974	25,674
Governance and Regulation	f	22,700	0	22,700	2,974	25,674
Executive Head - Operations (Deputy Chief Executive)	g	24,409	0	24,409	3,198	27,607
Executive Head - Resources	h	22,700	0	22,700	2,974	25,674
Previous Structure:						
Chief Executive	i	73,288	0	73,288	0	73,288
Returning Officer	i	27,494	0	27,494	0	27,494
_		100,782	0	100,782	0	100,782
Executive Director	j	49,788	57,100	106,888	6,979	113,867
Executive Director (S151)	k	53,009	0	53,009	6,673	59,682
Head of Communities and Employment	I	57,123	65,229	122,352	6,735	129,087
Head of Environment Services	m	46,965	0	46,965	5,898	52,863
Head of Housing and Customer Services	С	68,736	0	68,736	8,642	77,378
Head of Human Resources	n	46,965	0	46,965	5,898	52,863
Head of Information and Communication Technology	0	47,771	17,769	65,540	142,040	207,580
Head of Legal and Democratic Services	р	48,226	0	48,226	6,064	54,290
Head of Planning and Transportation	q	46,965	0	46,965	5,898	52,863
Head of Property Services	r	66,938	0	66,938	8,407	75,345
Head of Public Health and Community Safety	S	57,130	55,383	112,513	6,961	119,474
		828,872	195,481	1,024,353	228,326	1,252,679

i) The former Chief Executive undertook the Returning Officer role in the previous structure for 2015/16.

j) This Executive Director worked 22.5 of the 37 hours full-time equivalent.

Following the new Chief Executive commencing on 24 October 2015 there was a senior management review. The table below gives details of the annualised salaries, excluding pension contributions, for the posts in both the new and previous structures with regard to the table on page 89.

New Structure:		Post Commencement Date	Annualised Salary £
Chief Executive	d	24/10/2015	104,721
Executive Head - Economy, Planning and Housing	е	14/12/2015	76,076
Executive Head - Governance and Regulation	f	14/12/2015	76,076
Executive Head - Operations (Deputy Chief Executive)	g	14/12/2015	82,076
Executive Head - Resources	h	14/12/2015	76,076
			415,025
Previous Structure:		Post End Date	
Chief Executive	i	23/10/2015	122,370
Executive Director	j	04/01/2016	94,351
Executive Director	k	23/10/2015	94,351
Head of Communities and Employment	I.	19/01/2016	66,938
Head of Environment Services	m	13/12/2015	66,938
Head of Housing and Customer Services	С	07/04/2016	68,736
Head of Human Resources	n	13/12/2015	66,938
Head of Information and Communication Technology	0	03/12/2015	66,938
Head of Legal and Democratic Services	р	13/12/2015	68,736
Head of Planning and Transportation	q	13/12/2015	66,938
Head of Property Services	r	31/03/2016	66,938
Head of Public Health and Community Safety	S	29/01/2016	66,938
			917,110

The other officers whose remuneration, including termination benefit costs but excluding pension contributions, was above £50,000 were:

Remuneration Band		Number of Employees				
	2015/1	6	2016/17	1		
	Left During Year	Total	Left During Year	Total		
£ 50,000 - £ 54,999	0	13	0	14		
£ 55,000 - £ 59,999	0	2	2	4		
£ 60,000 - £ 64,999	1	1	2	2		
£ 75,000 - £ 79,999	0	0	1	1		
£100,000 - £104,999	0	0	1	1		
	1	16	6	22		

# 50. TERMINATION BENEFITS

The Council terminated the contracts of 38 employees in 2016/17, incurring costs of £972,945 (26 employees, £496,537 in 2015/16). Further provision at 31 March 2017 has been made for 13 terminations costing £350,000 which have been committed to, but for which payments will be incurred in 2017/18.

Exit Package Cost	Number of	Number of Other	Total Number of	Total Cost of Exit
Band (including	Compulsory	<b>Departures</b> Agreed	Exit Packages by	Packages in Each
special payments)	Redundancies		Cost Band	Band £
2016/17				
£0 - £20,000	4	17	21	147,177
£20,001 - £40,000	3	7	10	302,031
£40,001 - £60,000	1	2	3	138,037
£60,001 - £80,000	0	2	2	136,360
£80,001 - £200,000	1	1	2	249,340
Total	9	29	38	972,945
2015/16				
£0 - £20,000	10	9	19	56,917
£20,001 - £40,000	1	1	2	61,714
£40,001 - £60,000	3	0	3	158,541
£60,001 - £200,000	0	2	2	219,365
Total	14	12	26	496,537

# 51. RELATED PARTIES

The Council is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to limit another party's ability to bargain freely with the Council.

Central Government has effective control over the general operations of the Council – it is responsible for providing the statutory framework within which the Council operates, provides the majority of funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties. Details of transactions with government departments are set out in note 44.

During 2016/17 the Council provided office accommodation, financial services (including Internal Audit), human resources and geographical information system support to New Forest National Park Authority. The total income received, including these services, for 2016/17 was £302,000. In 2015/16 revenue was £367,000, as it included S151 Officer services and Tourism funding. The New Forest National Park Authority provided Trees and Ecology Services, other miscellaneous services and commenced providing Building Design and Conservation and Ranger services to the Council which cost £265,000 (£242,000 in 2015/16).

Members of the Council have direct control over the Council's financing and operating policies. The total of members' allowances paid is shown in note 46. During 2016/17 £440 (2015/16 £11,000) was paid to companies in which 1 member (2015/16 3 members) had an interest. In addition, payments of £57,630 (2015/16 £11,500) were paid to organisations in which members have an interest, but on which there is no Council representative. One member elected in May 2015 is employed by the Council's bank; this contract was tendered and commenced in December 2014. There were no material transactions with any chief officers during the year.

## 52. REVENUE EXPENDITURE FUNDED FROM CAPITAL UNDER STATUTE

This note relates to capital expenditure that does not result in the Council owning tangible fixed assets. Such expenditure is required to be treated as revenue expenditure in accordance with the SORP but under statute can be funded from capital resources.

	Charged to revenue 2016/17 £000	Capital resource funding 2016/17 £000
Housing - Improvement Grants General Fund	698	698
- Leisure Schemes - Transportation	474 37	474 37
	1,209	1,209

#### 53. HERITAGE ASSETS

The Code of Practice on Local Authority Accounting in the United Kingdom adopted FRS 30 Heritage Assets in 2011/12. The Council considered its assets and identified 51 paintings and 37 other items of civic regalia which could fall within the definition of Heritage Assets. The Council believes that the value of these assets, which are insured for a sum up to £269,700, would not be material to the financial statements and that obtaining actual valuations for the assets would involve a disproportionate cost in comparison to the benefits to the users of the Council's financial statements. The assets have therefore not been recognised on the Balance Sheet. The Council has no intention of selling any of these assets.

#### 54. ASSETS HELD FOR SALE

Land, which previously was used for the Cussens Centre, was included in Assets Held for Sale in 2015/16 and was sold during 2016/17.

# 55. AUTHORISATION OF ACCOUNTS FOR ISSUE

This Statement of Accounts was authorised for issue on 25 August 2017 by Cllr A O'Sullivan and Mr A Bethune. There have been no known material events after the Balance Sheet date.

# HOUSING REVENUE ACCOUNT INCOME AND EXPENDITURE ACCOUNT

2015/16			2016/17
£000		Notes	£000
	Income		
(26,518)	Dwelling rents		(26,286)
(699)	Non-dwelling rents		(721)
(735)	Charges for services and facilities		(743)
(328)	Contributions towards expenditure		(279)
(28,280)			(28,029)
	Expenditure		
4,220	Repairs and maintenance	3	4,236
5,193	Supervision and management		4,633
36	Rents, rates, taxes and other charges		43
6,503	Depreciation, impairment and revaluation of non-current assets	4	(25,349)
18	Debt Management Costs		17
61	Movement in the allowance for bad debts		66
16,031			(16,354)
(12,249)	Net Cost of HRA Services as included in the		(44,383)
74	Comprehensive Income and Expenditure Statement		70
74	HRA services' share of Corporate and Democratic Core		76
(12,175)	Net Expenditure for HRA Services		(44,307)
	HRA share of the Operating Income and Expenditure include in the whole authority Net Expenditure of Continuing Operations but not allocated to specific services	d	
(1,346)	(Gain) / Loss on sale of HRA non-current assets		(1,638)
4,466	Interest payable and similar charges		4,467
(64)	Interest and investment income		(90)
451	Net interest on the net defined benefit liability / (asset)	5	477
(13)	Income and expenditure in relation to investment		(13)
、	properties and changes in their fair value		· · ·
(1,260)	Capital Grants and Contributions Receivable		(279)
(0.0.(.))			(11.0-2)
(9,941)	(Surplus) or Deficit for the year on HRA services		(41,383)

## 1. HOUSING REVENUE ACCOUNT ASSETS

## a) Categorised by type of accommodation

31 March 2017	Houses	Bungalows	Flats	Total
Bedsits	0	0	178	178
1 Bedroom	1	363	756	1,120
2 Bedrooms	717	501	409	1,627
3 Bedrooms	1,948	18	6	1,972
4+ Bedrooms	134	1	0	135
Total	2,800	883	1,349	5,032

31 March 2016	Houses	Bungalows	Flats	Total
Bedsits	0	0	194	194
1 Bedroom	1	363	760	,
2 Bedrooms	714	498	408	1,620
3 Bedrooms	1,947	18	6	1,971
4+ Bedrooms	132	1	0	133
Total	2,794	880	1,368	5,042

# b) Open Market Value with vacant possession

The following analysis shows the value of dwellings within the HRA if they were sold on the open market with vacant possession.

	1 April 2015	1 April 2016
	£000	£000
Council Housing Assets	000.000	004 000
Standard Dwellings Restricted Housing	888,292 67,499	901,899 68,356
Special Housing	3,093	3,017
Garages	8,928	8,715
	967,812	981,987
Other Assets		
Investment Property	183	183
Land and Other Buildings	595	705
Community Centre	57	57
	835	945
	968,647	982,932

## c) Gross Value and Number by Type of HRA Assets

This analysis shows the gross value and number by types of dwelling within the HRA. The Balance Sheet value is less than the open market value as it reflects the economic cost to government of providing council housing at less than open market rents.

	1 April 2	2016	31 Marc	h 2017
	Number	Value	Number	Value
	of Units	£000	of Units	£000
Council Housing Assets				
Standard Dwellings	4,455	288,608	4,480	331,163
Restricted Housing	568	21,874	533	24,415
Special Housing	19	3,017	19	3,247
Garages	1,800	8,715	1,796	8,696
	6,842	322,214	6,828	367,521
Other Assets				
Investment Property	1	183	1	183
Land and Other Buildings	10	595	12	1,305
Community Centre	1	57	1	57
	12	835	14	1,545
Total	6,854	323,049	6,842	369,066

## d) Capital Expenditure

	2015/16	2016/17
	£000	£000
Planned Maintenance of Housing Revenue Account Properties	4,279	4,266
Environmental Enhancements	630	2,308
New Build	1,125	2,551
New Standard Housing	7,061	4,136
Acquired Land	0	623
Total	13,095	13,884

# e) Funding of HRA Capital Expenditure

	2015/16	2016/17
	£000	£000
Revenue Contributions	4,897	5,178
Major Repairs Reserve	5,346	5,362
Developers' Contributions/Grant	1,248	188
Capital Receipts	1,604	3,156
Total	13,095	13,884

# 2. RENT ARREARS

		31 March 2016	31 March 2017
		£000	£000
Rent Arrears	<ul> <li>current tenants</li> <li>former tenants</li> </ul>	325 352	315 257
Less provision for bad debts		<b>677</b> (463)	<b>572</b> (380)
Anticipated collectable arrears of rent		214	192

#### 3. HOUSING REPAIRS

The following table shows expenditure for the different categories of work undertaken on housing repairs:

	2015/16	2016/17
	£000	£000
	4.072	1 100
Cyclical Maintenance	1,073	1,109
Reactive Maintenance	2,539	2,576
Disabled Facilities Grants	608	551
Total	4,220	4,236

The Council also undertook £4.266 million of housing works, which were treated as capital expenditure. The main categories of work were central heating, roof replacement and kitchen and bathroom modernisations.

# 4. HRA DEPRECIATION AND IMPAIRMENT OF FIXED ASSETS

#### a) Depreciation

The figures below show the depreciation charged to the Housing Revenue Account analysed over type of asset.

	2015/16	2016/17
	£000	£000
Standard Accommodation	4,913	4,930
Restricted Accommodation	373	374
Special Housing	53	52
	5,339	5,356
Other Buildings	6	6
	5,345	5,362
Offices (included in Supervision and Management costs)	1	1
Total	5,346	5,363

## b) Impairment

In 2016/17 there was a net increase in Housing asset values credited to the Housing Revenue Account of £41.1 million but these were offset by capital expenditure not enhancing value of £10.389 million, to arrive at a net impairment credit of £30.711 million. This compares to a net debit of £1.158 million in 2015/16. In 2016/17 other net Housing asset valuation increases credited to the Revaluation Reserve were £9.727 million (£111,000 in 2015/16), predominantly in relation to a change in the Social Housing Existing Use Valuation percentage to 33%, from the previously used 32%.

	2015/16	2016/17
	£000	£000
Housing Revenue Account/Capital Adjustment Account		
Revaluation Increases	(9,891)	(41,100)
Revaluation Decreases	76	0
Net Revaluation (Increases)/Decreases	(9,815)	(41,100)
Capital Expenditure not enhancing asset value	10,973	10,389
Total Housing Revenue Account Impairment	1,158	(30,711)
Revaluation Reserve		
Revaluation Increases	(111)	(9,727)
Total Revaluation Reserve	(111)	(9,727)
Total HRA Impairments/Revaluations	1,047	(40,438)

# 5. HRA CONTRIBUTION TO/FROM THE PENSION RESERVE

The Council has applied IAS19 to the Housing Revenue Account. This means that service expenditure reflects the appropriate allocation of retirement costs earned in the year rather than actual employer's contributions made. An appropriation has been made from the Pensions Reserve to negate the impact on the Housing Revenue Account balance of all items. The following transactions have been made in the HRA:

	2015/16	2016/17
	£000	£000
Net Cost of Services:		
Current service cost	856	771
Past service cost	24	24
Net Operating Expenditure:		
Net Interest Expense	451	477
Amounts to be met from Government Grants and Local Taxation		
Movement on pensions reserve	(661)	(583)
Actual amount charged against dwelling rents for pensions in the year:		
Employers' contributions payable to scheme	670	689

## 6. MAJOR REPAIRS RESERVE

The following table shows the movements on the Major Repairs Reserve.

	2015/16	2016/17
	£000	£000
Balance 1 April	0	0
Transferred to Reserve	5,346	5,362
Debits in respect of capital expenditure on land, houses and other property	(5,346)	(5,362)
Balance 31 March	0	0

#### 7. CAPITAL RECEIPTS

Total Capital Receipts in respect of the Housing Revenue Account in 2016/17 amounted to  $\pounds 4.731$  million (2015/16 was  $\pounds 3.556$  million) after adjusting for administration and other costs.

The amount that was due to be paid over to the DCLG under the Local Government Act 2003, and included in this total, amounted to  $\pounds 0.579$  million (2015/16 was  $\pounds 0.584$  million), leaving Usable Capital Receipts of  $\pounds 4.152$  million (2015/16 was  $\pounds 2.972$  million).

	2015/16	2016/17
	£000	£000
Sale of Land	309	850
Sale of Council Houses	3,247	3,846
Discount Repaid	0	35
Total Capital Receipts	3,556	4,731
Payments due to DCLG (Local Government Act 2003)	(584)	(579)
Usable Capital Receipts	2,972	4,152

#### **COLLECTION FUND**

The Collection Fund is an agent's statement that shows the transactions of the billing authority in relation to the collection of council tax and non-domestic rates from taxpayers and the distribution of the income to local authorities and the Government. While there is only one Collection Fund, separate statements have been shown for council tax and non-domestic rates due to the additional complexity of non-domestic rates transactions following the introduction of the Retention Scheme in 2013/14.

#### **COLLECTION FUND – COUNCIL TAX**

The Council collects council tax for its own spending needs and on behalf of Hampshire County Council, Police and Crime Commissioner for Hampshire, Hampshire Fire and Rescue Authority and local town and parish councils.

2015	5/16		2016	6/17
£000	£000		£000	£000
(9) (39)	(103,945)	Income Income from Council Tax Transfers to / (from) General Fund: Flood Relief Family Annex Relief	(4) (50)	(108,437)
(39)	(47)	Transitional Relief	(30)	(53)
	(103,992)	Total Income		(108,490)
71,815 10,886 4,247 15,618	102,566	Expenditure Precepts: Hampshire County Council Police and Crime Commissioner for Hampshire Hampshire Fire And Rescue Authority New Forest District Council (including town and parish council requirements)	75,153 11,173 4,359 16,162	106,847
183 (2)	181	Bad and Doubtful Debts Write-offs Increase / (decrease) in provisions	208 7	215
	1,546	Contributions: Previous year's estimated council tax surplus		928
-	104,293	Total Expenditure	-	107,990
-	301	Movement on fund balance	-	(500)
	(1,264) 301	(Surplus) / Deficit at 1 April Movement on fund balance for year		(963) (500)
	(963)	(Surplus) / Deficit at 31 March	-	(1,463)

#### **COLLECTION FUND – BUSINESS RATES**

The Council collects business rates for its own spending needs and on behalf of the Government, Hampshire County Council and Hampshire Fire and Rescue Authority.

2015	/16		201	6/17
£000	£000		£000	£000
		Income		
	(63,593)	Income collectable from Business Ratepayers Current System		(61,495)
	(1,614)	Transitional Protection Payments		(36)
-	(65,207)	Total Income		(61,531)
31,865 25,492 5,735 637 280 35	64,044	Expenditure Payments to DCLG - Business Rates Retention New Forest District Council Hampshire County Council Hampshire Fire And Rescue Authority Costs of Collection NFDC - Renewable Energy Schemes	32,806 26,245 5,905 656 282 25	65,919
168 18 1,725	1,911	Bad and Doubtful Debts Write-offs Increase / (decrease) in provisions Appeals Provision Contributions:	228 66 (6,060)	(5,766)
	41	Previous year's estimated business rates surplus		(927)
-	65,996	Total Expenditure		59,226
-	789	Movement on fund balance		(2,305)
	248 789 335	(Surplus) / Deficit at 1 April Movement on fund balance for year Government safety net contribution - New Forest District Council		1,372 (2,305) 0
	1,372	(Surplus) / Deficit at 31 March		(933)

## NOTES TO THE COLLECTION FUND

## 1. GENERAL

Any surplus or deficit in respect of Council Tax at the end of the year is, during the next year distributed between the billing authority and major precepting authorities in proportion to their precepts in the year the surplus or deficit occurred.

Any surplus or deficit in respect of Business Rates at the end of the year is distributed in accordance with the percentage allocations set out in note 5.

## 2. CALCULATION OF THE TAX BASE

The Council Tax charge for the year is calculated by dividing the Council's budget requirement by the Council's tax base.

The tax base is the number of chargeable dwellings in each valuation band (adjusted for dwellings where discounts apply) converted to an equivalent number of band D dwellings.

Band	Estimated number of	Ratio	Number of Band D
	Taxable Properties *		Equivalent Properties
Disabled A	23.25	5/9	12.90
A	5,547.32	6/9	3,698.40
В	10,485.42	7/9	8,155.70
С	16,180.70	8/9	14,382.90
D	17,481.28	9/9	17,481.90
E	12,319.47	11/9	15,057.30
F	6,352.98	13/9	9,176.70
G	4,181.41	15/9	6,969.20
н	533.50	18/9	1,067.10
Total	73,105.33		76,002.10
Less: Adjustment for col	lection rates		843.90
Less: Council Tax Redu	ction Scheme		5,525.90
Council Tax Base			69,632.30

New Forest District Council's tax base for tax setting purposes was calculated as follows:

 after adjusting for the effects of discounts and anticipated changes during the year for new properties, demolitions, disabled persons relief, exempt properties and successful appeals against valuations.

#### 3. ACCOUNTING FOR THE COLLECTION FUND BALANCE – COUNCIL TAX

The opening balance on the Collection Fund for 2016/17 was a £963,000 surplus. The surplus at the end of the year is split between Hampshire County Council, New Forest District Council, Police and Crime Commissioner for Hampshire and Hampshire Fire and Rescue Authority.

In the Balance Sheet at 31 March 2017, the Council included the  $\pounds$ 1.463 million surplus on a disaggregated basis as a creditor of  $\pounds$ 1.242 million and a  $\pounds$ 221,000 attributable surplus within the Collection Fund Adjustment Account balance.

### NOTES TO THE COLLECTION FUND

# 4. PRECEPTS AND DEMANDS ON THE COLLECTION FUND – COUNCIL TAX

	2015/16				2016/17	
	Share of Surplus / (Deficit)	Total			Share of Surplus / (Deficit)	Total
£000	£000	£000		£000	£000	£000
71,815	674	72,489	Hampshire County Council	75,153	1,029	76,182
10,886	102	10,988	Police and Crime Commissioner for Hampshire	11,173	153	11,326
4,247	40	4,287	Hampshire Fire and Rescue Authority	4,359	60	4,419
15,618	147	15,765	New Forest District Council (including	16,162	221	16,383
			town and parish council requirements)			
102,566	963	103,529		106,847	1,463	108,310

## 5. INCOME FROM BUSINESS RATEPAYERS

Under the arrangements for business rates, the Council collects non-domestic rates for its area, which are based on local rateable values multiplied by a uniform rate determined by the Government. The total amount, less certain reliefs and other reductions, is paid into the Collection Fund before being distributed to Central Government (50%), New Forest District Council (40%), Hampshire County Council (9%) and Hampshire Fire and Rescue Authority (1%).

The total non-domestic rateable value at 31 March 2017 was £155.531 million. The national non-domestic multiplier was 49.7p. This gave a potential business rate yield of £77.299 million. After allowing for items such as rateable value amendments, empty properties, small property reductions and transitional and charitable reliefs, the net amount of business rates collectable was £61.495 million.

# 6. ACCOUNTING FOR THE COLLECTION FUND BALANCE – BUSINESS RATES

The 2016/17 year end surplus balance on the Collection Fund was £933,000. The Council's share is a surplus of £373,000 and Central Government, Hampshire County Council and Hampshire Fire and Rescue Authority share a surplus balance of £560,000. Within the balance sheet the Council's share is shown within the Collection Fund Adjustment Account balance and the partners' share is netted off within creditors.

# 7. DEMANDS ON THE COLLECTION FUND – BUSINESS RATES

	2015/16				2016/17	
Demand	Share of	Total		Demand	Share of	Total
	Surplus /				Surplus /	
	(Deficit)				(Deficit)	
£000	£000	£000		£000	£000	£000
31,885	(686)	31,199	Central Government	32,806	467	33,273
5,739	(123)	5,616	Hampshire County Council	5,905	84	5,989
638	(14)	624	Hampshire Fire and Rescue Authority	656	9	665
25,508	(549)	24,959	New Forest District Council	26,245	373	26,618
63,770	(1,372)	62,398		65,612	933	66,545

## **GLOSSARY OF TERMS**

# Budget

The Council's plans set out in financial terms. Both revenue and capital budgets are prepared, and are used to control and monitor expenditure and performance.

## Capital Expenditure

Expenditure on the purchase of assets, which will be of use or benefit to the Council/Community for longer than one year.

# **Capital Financing**

The raising of money to pay for capital expenditure.

## **Capital Receipts**

Proceeds from the sale of long-term assets e.g. land or buildings.

# **Direct Revenue Financing**

Financing of capital expenditure by a direct charge to a revenue account. This method of finance avoids borrowing.

# **Financial Reporting Standards (FRS)**

Accounting practices recommended by the major accounting bodies.

## General Fund

The section of the Council's accounts that covers services paid for by the Council Tax, Non-Domestic Rate and Revenue Support Grant.

# **Housing Revenue Account**

The account, which records all of the income and expenditure relating to the provision of council housing.

#### Impairment

At the end of each year each asset is reviewed. Impairment is accounted for if there is evidence that there has been a reduction in value.

#### Lease

A method of financing capital expenditure where a rental charge is paid for the use of an asset over a specified period of time. This rental covers a proportion of the capital cost of the asset, together with a return on the finance provided by the leasing company.

#### Long- term Assets

An asset that has a life of more than one year.

### Long-term Investments

Loans that the Council has given that are repayable after 364 days of the start of the financial year.

# **PWLB Debt**

Borrowing that is raised from the Public Works Loan Board, a UK Central Government organisation.

# **Revenue Support Grant (RSG)**

Grant paid by the Government to local authorities to help them finance the cost of their services. The system is designed so that if all local authorities spend at the level determined by the Government, the council tax would be the same across the country.

## **Revenue Expenditure/Income**

The costs or income relating to the day-to-day provision of services.

## **Short-term Investments**

Investments that the Council has made that are repayable within 364 days from the date of the original investment.

## Short-term Loans

Loans that the Council has raised that are repayable within 364 days of the start of the financial year.

# **Support Services**

The costs of professional, administrative and technical support given to the departments that provides services to the public.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NEW FOREST DISTRICT COUNCIL

#### **Opinion on the New Forest District Council's financial statements**

We have audited the financial statements of New Forest District Council for the year ended 31 March 2017 under the Local Audit and Accountability Act 2014. The financial statements comprise the Comprehensive Income and Expenditure Statement; Movement in Reserves Statement; Balance Sheet; Cash Flow Statement; and the related notes 1 to 55, including the Expenditure and Funding Analysis (on page 15); the Housing Revenue Account and related notes 1 to 7; and the Collection Fund and related notes 1 to 7.

The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

This report is made solely to the members of New Forest District Council, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and for no other purpose, as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the New Forest District Council and the New Forest District Council's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of the Responsible Financial (S151) Officer and auditor

As explained more fully in the Statement of Responsibilities set out on page 3, the Responsible Financial (S151) Officer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the New Forest District Council's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Responsible Financial (S151) Officer; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Council's Annual Financial Report 2016/17 to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the financial position of New Forest District Council as at 31 March 2017 and of its expenditure and income for the year then ended; and
- have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

#### Opinion on other matters

In our opinion, the information given in the Council's Annual Financial Report 2016/17 for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we report by exception

We report to you if:

- in our opinion the annual governance statement is misleading or inconsistent with other information forthcoming from the audit or our knowledge of the Authority;
- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014;
- we make written recommendations to the audited body under Section 24 of the Local Audit and Accountability Act 2014;
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014;
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in these respects.

# Conclusion on the New Forest District Council's arrangements for securing economy, efficiency and effectiveness in the use of resources

#### Council's responsibilities

The Council is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

#### Auditor's responsibilities

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the National Audit Office (NAO) requires us to report to you our conclusion relating to proper arrangements.

We report if significant matters have come to our attention which prevent us from concluding that the Council has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

# Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criterion issued by the Comptroller and Auditor General in November 2016, as to whether the New Forest District Council had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The Comptroller and Auditor General determined this criterion as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the New Forest District Council put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the New Forest District Council had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

#### Conclusion

On the basis of our work, having regard to the guidance issued by the Comptroller and Auditor General in November 2016, we are satisfied that, in all significant respects, New Forest District Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2017.

#### Certificate

We certify that we have completed the audit of the accounts of New Forest District Council in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice issued by the National Audit Office.

Helen Thompson (senior statutory auditor) for and on behalf of Ernst & Young LLP, Appointed Auditor

#### Southampton

25 August 2017

The maintenance and integrity of the New Forest District Council's website is the responsibility of the directors; the work carried out by the auditors does not involve consideration of these matters and, accordingly, the auditors accept no responsibility for any changes that may have occurred to the financial statements since they were initially presented on the web site.

Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### THE ANNUAL GOVERNANCE STATEMENT NEW FOREST DISTRICT COUNCIL 2016/17

#### 1. Scope of Responsibility

New Forest District Council is responsible for ensuring that its business is conducted in accordance with the law, proper standards are adhered to and that public money is safeguarded, properly accounted for and used economically, efficiently and effectively. It has a duty under the Local Government Act 1999, to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to best value. In discharging this overall responsibility New Forest District Council is required to have in place proper arrangements for the Governance of the Council's affairs, facilitating the effective exercise of its functions and arrangements for the management of risk.

New Forest District Council has approved and adopted a code of good governance, which is consistent with the principles of the CIPFA/SOLACE Framework "Delivering Good Governance in Local Government". This statement explains how New Forest District Council has complied with the code and also meets the requirements of regulation 13 of the Accounts & Audit Regulations 2015 in relation to the publication of a statement of corporate governance.

#### 2. The Purpose of the Governance Framework

The governance framework comprises the systems and processes, as well as the culture and values, by which the authority is directed and controlled and its activities, through which it accounts to, engages with and leads the community. It enables the authority to monitor the achievements of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure in delivery of policies, achieving aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Council's policies, aims and objectives, to evaluate the likelihood of those risks materialising and the impact should they be realised, and to manage them efficiently, effectively and economically.

#### 3. The Governance Framework

The good governance framework centres on the following 7 core principles:

Α	Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rule of law.
В	Ensuring openness and comprehensive stakeholder engagement.
С	Defining outcomes in terms of sustainable economic, social and environmental benefits.
D	Determining the interventions necessary to optimize the achievement of the intended outcomes.
Е	Developing the entity's capacity, including the capability of its leadership and the individuals within it.
F	Managing risks and performance through robust internal control and strong public financial management.
G	Implementing good practices in transparency, reporting and audit to deliver effective accountability.

The Council's Corporate Plan "Delivering for our Communities", sets out the Council's overarching vision, values and strategy and sets out what the Council aims to achieve for the period 2016 - 2020. The Council aims to deliver good quality services that provide value for money and which are aligned to the needs and priorities of the local community.

The Council has in place a delivery plan of corporate plan aims, for which responsibility rested with the Service Managers during 2016/17 to deliver with their teams. The Executive Management Team oversees the performance and progress made against the delivery plan.

The Council is concerned to ensure quality of service delivery and uses a variety of mechanisms to assess this. This helps inform future service delivery.

The Council continually revises its Medium Term forecast according to latest information received around likely funding levels and expenditure increases. The Council's current strong financial position and on-going efficiencies programme (including the development of new income generation), in order to protect the front-line service delivery, underpinned by the healthy General Fund reserve will enable the Council to respond to changes accordingly.

The Council has also developed, over the years, a number of successful joint or collaborative working arrangements with the public and other agencies. This has continued into 2016/17 with the New Forest National Park Authority, the Ringwood Gateway and continued management arrangements for Internal Audit within three Dorset Councils.

The Council's Constitution sets out how the Council operates, including the roles, responsibilities and relationships between Council, the Executive (Cabinet), Audit Committee and other bodies such as the Overview and Scrutiny Panels and Officers in respect of policy and decision-making processes. There is a comprehensive scheme of delegations to officers to ensure timely decisionmaking. The Constitution also sets out details on Codes of Conduct and key policies such as Financial Regulations and Contract Standing Orders as to Contracts. It is important that the Council operates efficiently and transparently and is accountable to the local people.

The Constitution is reviewed and updated where opportunities for improvement are identified.

The Risk Management Framework is in place to ensure that risks to the Council in achieving its strategic objectives, both at a corporate and service level, are more consciously identified, assessed and managed. It aligns risk with existing arrangements, in particular the performance management framework with an assessment of risk forming part of the Service Planning processes.

In 2016 CIPFA/SOLACE carried out a review of their framework to ensure that it still reflects the environment in which Councils are operating and to also reflect the International framework which had been developed by CIPFA and the International Federation of Accountants (IFAC) in 2014. As a result of their review in April 2016 CIPFA/SOLACE published a new framework document "Delivering Good Governance in Local Government Framework 2016 Edition" with the key focus of governance processes and structures centring on the attainment of sustainable economic, societal and environmental outcomes. Council approved the revised code in April 2017 which follows the recommended text in the CIPFA/SOLACE framework.

#### 4. Review of Effectiveness

The Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of senior officers within the authority who have responsibility for the development and maintenance of the governance environment, the Internal Audit's annual report, and also by comments made by the external auditors and other review agencies and inspectorates.

This Council has always maintained a strong internal control environment. It has long established principles on the way its business is conducted enabling good governance and control of risk. Factors that influence the control environment include; integrity, ethics, operating style and the way management and members assign responsibility and authority.

The review concluded:

- 1. The Constitution and other Council Policies were reviewed and improvements implemented including:
  - Service Risk Registers developed in line with Service restructure
  - Development of the Local Plan
  - Counter Fraud Strategy and Policy
- 2. Following the review initially conducted in 2015/16, the final appointments to the Council's new Executive and Service Management Team were made during 2016/17. Two adaptations were made within the year to the previously adopted structure, demonstrating the Council's willingness to be flexible and adapt to specific needs and requirements:
  - Due to the important work being undertaken in the Estates & Valuations Team, specifically with regard to income generation strategies being developed, a temporary Service Manager appointment was made in this area utilising existing in-house expertise from within the Legal Team.
  - An opportunity to realise an additional efficiency saving resulted in the 'Service Manager Compliance & Coast' leaving the authority.
- 3. The Council's arrangements for financial management and reporting are sound and are well documented. Proposals for expenditure and income are supported by a business case. These are scrutinised initially by EMT and the Service Portfolio Holder prior to inclusion as a formal bid to Cabinet and the Council. The planning process also includes a review of proposals by the relevant Overview and Scrutiny Panels, before final proposals and the council tax levels are considered and approved by the Council each year.
- 4. Financial monitoring is achieved by regular budgetary control reports to nominated budget holders, Executive Management Team, the relevant Portfolio Holder, and the Cabinet. All elected Members have access to Cabinet Agendas and the financial reports; a process is in place to enable members to request additional, more detailed information and question any financial issues. Strong Overview and Scrutiny arrangements in place with an annual report published to Cabinet.
- 5. In line with the continuous improvement culture of the Council, it is recognised that all Members and Officers of the Council must have the skills, knowledge and capacity that they need to discharge their responsibilities effectively.
- 6. Following appointment in April the responsibility of S151 (Chief Financial Officer) was placed with the Service Manager Finance & Audit. The Executive Head of Governance and Regulation is the Monitoring Officer. All committee reports are reviewed by members of the Executive Management Team, as well as being provided to the Executive Head of Governance and Regulation (who is also the Council's Solicitor), prior to any decisions being made. This safeguards the Council to ensure legal decisions are taken and that decisions consider the Council's corporate priorities and risks.
- 7. The Council's financial management arrangements conform to the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2010). A review of the Council's Financial Regulations has been included on previous Annual Governance Statements. The Council's new Chief Financial Officer, having now been in post for a full 12 month period (a full cycle from budget setting to closedown), will complete this review with a targeted completion date of March 2018.

- 8. The Performance Management framework ensures strategic monitoring with a focus on organisational and service based indicators reflecting the aims and objectives of the Corporate Plan. Performance indicators are reviewed during the year.
- 9. The Audit Committee met regularly and training has been provided. Training is available to all members to ensure they are clear in their responsibilities in providing an independent assurance to the Council in relation to the effectiveness of the Council's internal control environment. In accordance with Regulation 6 of the Accounts and Audit (England) Regulations 2015.
- 10. Internal Audit forms part of the internal control framework. It is a mandatory function whose primary aim is to ensure that the Chief Financial Officer's responsibilities, to maintain proper control over the Council's financial affairs as defined by Section 151 of the Local Government Act 1972, are fully met. The Audit Committee has reviewed and approved the risk based audit plan and progress reports against the audit plan throughout the year. This risk based audit plan was also approved by the Section 151 Officer. The Committee has also received reports and updates from the External Auditor.
- 11. The Internal Audit team operates to the Standards as set out in the Public Sector Internal Audit Standards. Internal Auditors are trained and have acted independently, objectively and ethically at all times. The Internal Audit Charter was approved during the year.
- 12. The Principal Auditor's annual opinion report, concluded that whilst Internal Audit are unable to give absolute assurance, the results of the reviews completed during the year have resulted in an overall opinion that:
  - Arrangements are in place to ensure there is an adequate and effective framework of governance, risk management and control in place
  - Systems and internal control arrangements continue to be effective and agreed policies and regulations have been complied with in the majority cases. There have been some weaknesses identified during the year; however recommendations have been made to address these with progress of their implementation monitored. Internal Audit is content that management are implementing the required actions to strengthen controls. These actions have been taken into account whilst forming the overall opinion. Where delay of high priority audit recommendation implementation is identified, these are reported regularly to Audit Committee.
  - Managers are aware of the importance of maintaining internal controls and accept recommendations made by Internal Audit to improve controls
- 13. Ernst & Young acts as the Council's independent external auditor. The Section 151 Officer and Chair of Audit Committee have responded openly to the External Auditor under the requirements of the International Auditing Standards.
- 14. There have been no significant governance or internal control issues raised by Senior Management.
- 15. All organisations, worldwide face increasing cyber related threats. The Council maintains sound standards and continually reviews opportunities to further strengthen these. ICT and Internal Audit will work together to review and develop the ICT Security Policy to include emerging Cyber Security risks.
- 16. Internal Audit has reported an adequate opinion on the overall control environment; however the following audit areas have received high priority recommendations that have not been resolved promptly:
  - Payment Card Industry Data Security Standard Accreditation
  - Business Continuity- whilst some Services have a Business Continuity plan a stronger Corporate approach is required.

- 17. The Council will need to develop an accurate and up to date partnership register to ensure the terms of reference, the risks of collaborative working and the added value of partnership working is reviewed and suitably documented.
- 18. The Council's access to information policy requires updating in term of roles and responsibilities.
- 19. A review of the Council's publication scheme is required to ensure information available online reflects current policies, working practices, and responsibilities.

#### 5. Significant Governance Issues

Whilst there have been a number of improvements made throughout the year, the Council constantly strives for continuous improvement. The following significant areas will be included in the action plan:

- 1. Completion of the Financial Regulations review
- 2. Implementation of uncompleted high priority audit recommendations
- 3. Review and develop the ICT Security Policy to include emerging Cyber Security risks

#### 6. CERTIFICATION

To the best of our knowledge, governance arrangements, as defined above, have been in place at New Forest District Council for the year ended 31<sup>st</sup> March 2017 and up to the date of approval of the annual report and statement of accounts.

We propose to take steps over the coming year to address those areas identified above to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified during the review of effectiveness, and will monitor their implementation and operation as part of our next annual review.

Signed:	CIIr B Rickman Leader of the Council	Signed:	Mr R Jackson Chief Executive
Date:	26 June 2017	Date:	23 June 2017

# Annual Governance Statement 2016/17 Action Plan

Financial Regulations	To review and update Financial Regulations	Financial Services Manager (S151 Officer)	March 2018
Business Continuity Arrangements	To review Business Continuity arrangements	Service Manager (Business Improvement & Customer Services) Civil Contingencies and CCTV Manager	December 2017
Audit Recommendations	Implementation of uncompleted high priority audit recommendations	Relevant Service Managers	September 2017
ICT Security Policy/ Cyber Risk	Review and develop the ICT Security Policy to include emerging Cyber Security risks	ICT Security Manager Principal Auditor	March 2018
Partnerships	To review partnership arrangements to:- develop terms of reference, identify risks in collaborative working, ensure added value of partnership working is explicit, produce accurate and up to date Partnerships Register	Executive Head – Resources	March 2018
Access to Information	To update Roles and Responsibilities	Service Manager (Legal)	December 2017
Publication Scheme	Review and update	Service Manager (Legal)	December 2017